



European Aviation Safety Agency
Preliminary Impact Assessment

PIA Maintenance to support EPAS 2019-2023

This Preliminary Impact Assessment (PIA) is a draft update of the PIA Maintenance Issue 1 of 2017. It is elaborated as a follow-up of EASA evaluation report related to the EASA maintenance licensing system and maintenance training organisations¹. The later document identified issues and shortcomings in the maintenance licensing system and maintenance training organisations regulatory framework.

Based on the evaluation report, this PIA Maintenance provides an assessment of the draft actions.

This paper has been sent out for an official consultation to the Advisory Bodies on 16 May 2018 to prioritise these actions in the European Plan for Aviation Safety (EPAS) 2019-2023. The results of the consultation and the priority list of actions will be used to define the scope of the RMT.0255² Review of Part-66; RMT.0544³ Review of Pat-147, as well as some other actions which are recommended by the PIA.

Stakeholders are kindly invited to provide a feedback to the questions raised throughout the text in order to:

- 1.further quantify and detail the analysis of impacts provided
- 2.indicate if, apart from the actions included in this PIA, new ones should be proposed and/or if the proposed ones should be modified in terms of scope and tools (RMT, SPT etc).

Deadline for answer: 13 July 2018

1 What is the issue/rationale?

Drivers: level-playing field, efficiency and proportionality

A very important input for this PIA is the EASA evaluation report related to the EASA maintenance licensing system and maintenance training organisations (Part- 66 and Part-147), performed in 2017 and finalized in Q1 2018. The main conclusion of this report is that the European licensing system has a strong EU added value and provides a robust system that must be kept, although some areas where there is room for improvement have been identified. The actions address mainly Part-66, Part-145 and Part-147 organisations.

The actions analysed are grouped according to the related issue. Each issue is framed within an intervention strategy where one or several actions are proposed. As follows the list of intervention strategies in this PIA:

- ✓ Part-66 AML categories/subcategories issues
- ✓ Basic knowledge issues
- ✓ Type rating training issues
- ✓ Legacy aircraft issues

¹ <https://www.easa.europa.eu/document-library/general-publications/evaluation-report-related-easa-maintenance-licensing-system>

² Reference to EPAS 2018-2022 chapter 5.2.2 https://www.easa.europa.eu/sites/default/files/dfu/EPAS_2018-2022%20v2.2.8%20for%20MB.pdf

³ Reference to EPAS 2018-2022 chapter 7.8



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32 ✓ On the job training issues

33 ✓ Examination, cheating and fraud / conflict of interest within Part-147 organizations issues

34 As referred in the title, globally considered the main drivers of this PIA are level-playing field and efficiency and
35 proportionality. However in this PIA, while not explicitly mentioned as driver, safety is a very important aspect
36 that is not to be neglected especially with reference to examination, cheating and fraud / conflict of interest within
37 Part-147 organisations due to the related potential safety risks.

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39 **2 What do we want to achieve?**

40 To improve the efficiency/proportionality and the level playing field of the maintenance system, mainly focused
41 on Part-66 and Part-147 organisations, while addressing the specific issues, related to the current identified gaps
42 and inefficiencies of the system.

43 The specific objectives are defined for each intervention strategy and are presented further in the text.

44 **3 How do we monitor improvement?**

45 Continuing monitoring efficiency of the maintenance system, including (but not only) checking:

- 46 - level of practical skills acquired by candidates in basic and type rating trainings
- 47 - level of inconsistencies in the implementation/interpretation of rules for type rating training
- 48 - cases of “legacy aircraft” for which no type rating course is available
- 49 - effectiveness of OJT including corresponding level flexibility
- 50 - improvement of basic syllabus
- 51 - extent of use of training needs analysis methodology for practical tasks
- 52 - number of cases of fraud and cheating within Part-147 organizations

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54 **4 What is the justification for the candidate actions?**

55 **Action 1 – Study to identify the aircraft maintenance licence (AML) categories that may need to be** 56 **deleted, merged or created**

57 Owner [FS.1.1] Driver: Efficiency and Proportionality

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59 EASA intends to prepare a questionnaire and disseminate it to the competent authorities (CA) with a request to
60 gather industry data in order to identify the AML categories that may need to be deleted, merged or created,
61 benefit of the change and its associated impact in the current system.

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63 Industry will be requested to provide primary data which will then be provided to the competent authorities and
64 EASA for further analysis.

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71 PIA indicators for prioritisation on Action 1

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality	N/A ⁴	N/A	3	N/A	2019 (1 year for development)	No	B	Res

72 **Action 2 – Introducing Competency Based training in maintenance system**

73 Owner [FS.1.1] Driver: Level Playing field, Efficiency and Proportionality , RMP-EPAS 5.2.2 and 7.8

74 The action proposes changes to the training standards for basic and type training by using the principles of
75 methodologies of Competence Based Training, including attitude aspects, which are currently being established
76 by ICAO.

77 A competency-based approach to training and assessment has the potential to encourage and enable individual
78 aviation professionals to reach their highest level of operational capability while ensuring a basic level of
79 competence as a minimum standard. Part-147 will have to develop competency framework for each category,
80 change the training courses and in some cases invest more in devices. This will affect the students who have to
81 pay additional costs for the basic training.

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83 PIA indicators for prioritisation on Action 2

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years) ⁵	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality/Level-playing field	B1.4	7	5	1.4	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021 Q3 + 1 year ⁶	No	B	Rule

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⁴ The final score for this action could not be measured as the precise estimate of benefits could not be forecasted but it is suggested to check after implementation with the use of indicators.

⁵ Rulemaking implementation time is defined as time between ToR publication and Opinion publication. Due to the nature of rulemaking the impacts will be only applicable at a much later stage.

⁶ after rules are in place min 1 year MTO to adopt the courses



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88 **Action 3 – Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC material**

89 Owner [FS.1.1] Driver: Efficiency and Proportionality , RMP-EPAS 7.8

90 The action suggests transferring most of the elements of the Basic Modules from the Implementing Rules
91 (Appendix I) to AMC material in order to make the basic syllabus easier to be updated. The transfer would be
92 done in a performance-based way, keeping high level goals in the implementing rule.

93 Benefits will be gained by an easy, quickly and less bureaucratic change of the syllabus and thus achieving
94 efficiency of the system while avoiding costs for the comitology process. The only costs involved are related to a
95 standard rulemaking task for EASA. For each forthcoming change in the training syllabus, there will be no change
96 in the recurrent costs, as the process to amend it would be the same.

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99 PIA indicators for prioritisation on Action 3

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost- Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality	B3	6	2	3	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021 Q3	No	B	Rule

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101 **Action 4 – Extending the training needs analysis to the practical element in the type rating**

102 Owner [FS.1.1] Driver: Efficiency and Proportionality , RMP-EPAS 7.8

103 The action is aimed at improving the selection criteria for the practical task using the training needs analysis
104 methodology.

105 The benefit would constitute a systematic approach in selecting practical tasks, thus improving highly the
106 efficiency. Maintenance training organisation will incur one-off cost to redefine the list of the practical tasks in
107 the syllabus, which might require to change/buy/procure new tools to perform the practical tasks or establish a
108 contract with Part-145 organisations.

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110 PIA indicators for prioritisation on Action 4

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost- Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality	B1.4	7	5	1.4	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021 Q3+ 1 year ⁷	No	B	Rule

⁷ after rules are in place - MT will need max 1 year to redefine the list of the practical tasks in the syllabus



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111 **Action 5 – Harmonisation with ICAO standards and guidelines on CBT for practical training**

112 Owner [FS.1.1] Driver: Efficiency and Proportionality/Level-playing field , RMP-EPAS 5.2.2 and 7.8

113 To increase the effectiveness and efficiency of the training programmes, the individual trainee’s current
114 competency status must be considered against the competencies to be achieved. During this process, individual
115 training needs will be identified and the training will focus on filling these gaps using the appropriate
116 methodologies.

117 The competence on the type for the licence holders will be significantly improved thus leading to less maintenance
118 errors, related to the specific type. Also, it encourages and enables individual aviation professionals to reach their
119 highest level of operational capability while ensuring a basic level of competence as a minimum standard.
120 Maintenance training organisation will incur one-off costs to develop a competency framework for each type, to
121 change the training courses.

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124 PIA indicators for prioritisation on Action 5

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost- Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality/Level-playing field	B1.2	6	5	1.2	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021 Q3 + 1 year ⁸	No	B	Rule

125 **Action 6 – Introduce a requirement for an adequate level of knowledge of the language in which the**
126 **training is delivered**

127 Owner [FS.1.1] Driver: Level Playing Field, RMP-EPAS 5.2.2

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129 The action proposes that the language proficiency is to be checked before the student is allowed to participate in
130 courses imparted in that language. This will ensure that students correctly understand the subjects taught during
131 the training. The language check will be performed by the training organisation itself.

132 The risk of misunderstanding the training would be minimised and thus lead to high efficiency of the system and
133 mitigate the maintenance errors. The action will ensure that all students will follow the course without disturbing
134 its pace. Maintenance training organisation will incur costs to define in their maintenance training organisation
135 exposition (MTOE) how they will assess the proficiency of the level of the language in which the training is
136 delivered.

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⁸ after rules are in place min 1 year MTO to adopt the courses



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143 PIA indicators for prioritisation on Action 6

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Level Playing Field	B3.5	7	2	3.5	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021 Q3	No	B	Rule

144 **Action 7 – Introduction of a company authorization provision in the rules for a legacy aircraft**

145 Owner [FS.1.1] Driver: Efficiency and Proportionality, RMP-EPAS 7.8

146 The action envisages introducing a special company authorization for the Part-145 to be issued for AML holders
147 without the type rating. Part-145 could recognize a special company authorization to certifying staff and support
148 staff to those AML holders who, notwithstanding have not carried out the type rating training, have demonstrated
149 an adequate understanding of the legacy aircraft to be maintained together with the associated organisation
150 procedures.

151 The proposed action will mitigate the risk for the unavailability of the AML holder’s type rating training. In the
152 case of lack of resources of Part-145 organisations to perform the assessment of the AML holders, this action is
153 expected to incur significant additional costs. However this is estimated to impact only a small part of Part-145
154 organisations. Furthermore, the Part-145 organisations will be required to make one-off costs to change their
155 procedures in order to accommodate the change.

156 PIA indicators for prioritisation on Action 7

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality	B1.4	7	5	1.4	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021	No	B	Rule

158 **Action 8 – Mutual Recognition of direct approvals for type rating courses**

159 Owner [FS.1.1] Driver: Efficiency and Proportionality, RMP-EPAS 7.8

160 The action envisages introducing mutual recognition of direct approvals for type rating courses of legacy aircraft
161 according to Part-66.B.130.

162 Each authority would not need to approve the type rating course if already approved by one EASA MS. In addition,
163 AML holders would not need to go through type rating course in several countries, avoiding an extra cost for
164 attending each country’s course. The only costs involved are related to a standard rulemaking task for EASA.

165 PIA indicators for prioritisation on Action 8



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Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality	B3.5	7	2	3.5	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021	No	B	Rule

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168 **Action 9 – Introducing mechanisms for flexibility in the on the job training in Part-147**

169 Owner [FS.1.1] Driver: Efficiency and Proportionality/Level-playing field , RMP-EPAS 5.2.2 and 7.8

170 The action will introduce the following flexibility in the OJT in the Part-147 approved training organisations to
 171 approve the OJT to the ATO. The ATO will have their scope extended to the OJT and approved by the competent
 172 authority that issued the ATO. The ATO will provide the OJT by their own means or by subcontracting to other
 173 approved organizations (Part-145). When the student completes the OJT, the ATO will issue the type training
 174 certificate that will be recognised by all NAAs and the student can get the endorsement by the authority that
 175 issued the AML.

176 The AMTO will have further management activities and will get more business. The authority issuing the AML will
 177 not have to approve the OJT for a single AML holder when the Part-147 has this privilege. The Part-147
 178 organisations will incur costs to define the OJT, apply for the approval and be audited by the competent authority.
 179 In addition, Part-147 organisations might face challenges in efficiently coordinating with and subcontracting Part-
 180 145 organisations. For the competent authorities, it is expected to have an increase in their workload in terms of
 181 handling the applications, audits before the approval and small increase in the oversight of the Part-147. The
 182 student (if not paid by the Part-145 they work for) will have to assume the extra cost of the Part-147 organisation.

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184 PIA indicators for prioritisation on Action 9

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Efficiency and Proportionality/Level-playing field	B1.4	7	5	1.4	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021	No	B	Rule

185 **Action 10 – Introducing an appropriate NAA final assessment/performance based monitoring in Part-**
 186 **147 organisations**

187 Owner [FS.1.1] Driver: Safety , RMP-EPAS 5.2.2

188 A sample of students from one AMTO will be subject to an assessment to check if their level of knowledge is
 189 adequate. The aim is to detect if the AMTO is issuing certificates to students not having the necessary knowledge
 190 or practical skills.



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191 The competent authority will gain an accurate perception of the actual level of knowledge of the students in a
 192 given organisation. The organisations will also be discouraged to use fraud practices as they will be easily detected
 193 by this extra independent assessment. The benefit of this action is that we will have better detection of the
 194 potential fraud cases. The competent authority will have to establish the procedures, facilities and staff necessary
 195 to carry out the assessment and analyse the results.

196 The workload is expected to be at medium to high level for the CA. However, this workload might be slightly
 197 decreased by the reduction of extra audits. Overall, the workload for the competent authorities is estimated at a
 198 medium level.

199 The impact in the surveillance of the organisation will be negligible.
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PIA indicators for prioritisation on Action 10

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Safety	B1.4	7	5	1.4	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021 + 1 year ⁹	No	B	Rule

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204 **Action 11 – Establish an European centralized questions database (ECQB) and make it use on** 205 **voluntary basis for the Part-147 organisations**

206 Owner [FS.1.1] Driver: Safety , RMP-EPAS 5.2.2

207 The establishment of a central database of questions (ECQB), similar to the one already existing for pilots, will
 208 make available a single source of questions which can be used on a voluntary basis. The access to the questions
 209 will only be at EASA and avoid that they are made available to the students before the exam.

210 Only Part-147 organisations using the ECQB will benefit from it while the potential differences of level as they
 211 exist today will still be maintained. The creation and maintenance of the database will be the same regardless of
 212 the number of users and exams run. If it is also used by NAAs, this will decrease the cost per exam. The costs for
 213 EASA might be mitigated, if EASA sets up a charge/fee for the use of the system by the Part-147 organisations.
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215 In case action 12 is taken, this action will not be considered as both actions are considered as alternatives.
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⁹ after rules are place a transition period for the competent authorities to establish the assessments and start performing them. This transition period will be at least one year.



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225 PIA indicators for prioritisation on Action 11

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Safety	B1.2	6	5	1.2	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021	No	B	Rule

226 **Action 12 – Establish an European centralized questions database (ECQB) and make it use**
 227 **compulsory for all Part-147 organisations**

228 Owner [FS.1.1] Driver: Safety, RMP-EPAS 5.2.2

229 The establishment of a central database of questions (ECQB), similar to the one already existing for pilots, will
 230 make available a single source of questions which will be mandatory to use. This will ensure that the questions
 231 for the exams are not given to the students before the exam. Also, having a single database of questions will avoid
 232 duplication of efforts by the different AMTOs having to develop each of them its own database and will ensure
 233 that the level of the questions is uniform in all the exams run using the system.

234 Compared to the previous action, the compulsory use will ensure higher benefits while the figures for the costs
 235 are expected to be the same.

236 PIA indicators for prioritisation on Action 12

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Safety	B1.6	8	5	1.6	Start 2018 ToR 2018 Q3 NPA 2020 Q3 Opinion 2021	No	B	Rule

238 **Action 13 – Focused oversight on cases of fraud**

239 Owner [FS.1.1] Driver: Safety

240 This action proposes to stress the problems of fraud to the NAAs and add specific questions in the NAAs and EASA
 241 audit checklist and collect data on the actual cases of fraud.

242 It is suggested that the benefits are assessed after the implementation of the action with the support of
 243 monitoring indicators (ex-post assessment). Furthermore, this action will require low cost and workload for the
 244 EASA and NAAs to add these specific questions and to analyse them.

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251 PIA indicators for prioritisation on Action 13

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Safety	N/A	N/A	3	N/A	1 year starting time 2019	No	B	Focused oversight

252 **Action 14 – Safety promotion on preventing, detecting and mitigating fraud cases in Part-147**
 253 **organisations**

254 Owner [FS.1.1] Driver: Safety

255 The action includes organisation of workshops, discussions with the NAAs/industry on how to prevent, detect and
 256 mitigate fraud cases.

257 It is suggested that the benefit is assessed after the implementation of the action with the support of monitoring
 258 indicators (ex-post assessment). The costs are expressed in the organization of a workshop or series of workshops
 259 to explain the problems and the added questions to systematically collect the data.

260 PIA indicators for prioritisation on Action 14

Driver	PIA score	Benefits (Improvement Level based on a scale from 0 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 0 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Third countries	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Safety	N/A	N/A	3	N/A	1 year starting time 2019	No	B	SP

262 **Action 15 – Regular update of Part-66 rules**

263 Owner [FS.1.1] Driver: Efficiency/ proportionality

264 This action proposes modifications to the subjects under Part-66 Appendix I such as: introduction of a syllabus
 265 module dedicated to UAS, electric and hybrid propulsions; revision of all the modules to identify those that are
 266 less used in today's industry and remove them from the appendix.

267 As the action constitutes a regular update, no assessment of the impacts is needed. This action is indeed not
 268 included in the ranking.

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272 5 Ranking

PIA score ¹⁰	Action	Title	Driver	Benefit Level	Implementation Cost	Cost-effectiveness	Strategic priority ¹¹	Action type
B3.5	RMT.0544	Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered	Level Playing Field	7	2	3.5	B	Rule
B3.5	RMT.0255 and changes in Part-145	Mutual Recognition of direct approvals for type rating courses	Efficiency and Proportionality	7	2	3.5	B	Rule
B3	RMT.0255	Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC material	Efficiency and Proportionality	6	2	3	B	Rule
B1.6	RMT.0544	Establish an European centralized questions database (ECQB) and make it use compulsory for all Part-147 organisations	Safety	8	5	1.6	B	Rule
B1.4	RMT.0255 and changes in Part-145	Introduction of a company authorization provision in the rules for a legacy aircraft	Efficiency and Proportionality	7	5	1.4	B	Rule
B1.4	RMT.0255 and RMT.0544	Introducing Competency Based training in maintenance system	Efficiency/proportionality and Level-playing field	7	5	1.4	B	Rule
B1.4	RMT.0255	Extending the training needs analysis to the practical element in the type rating	Efficiency and Proportionality	7	5	1.4	B	Rule
B1.4	RMT.0255 and RMT.0544	Introducing mechanisms for flexibility in the on the job training in Part-147	Efficiency and Proportionality/Level-playing field	7	5	1.4	B	Rule

¹⁰ The PIA score is indicating if the tasks is linked to a strategic priority (A), standard priority (B) or an regular update task (C). The numerical figure is the cost-effectiveness score.

¹¹ Tasks are attribute a strategic priority if they are contributing to a strategic action area as identified in the paper "Strategic priorities for the safety programmes 2017-2021".



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PIA score ¹⁰	Action	Title	Driver	Benefit Level	Implementation Cost	Cost-effectiveness	Strategic priority ¹¹	Action type
B1.4	RMT.0544	Introducing an appropriate NAA final assessment/ performance based monitoring in Part-147 organisations	Safety	7	5	1.4	B	Rule
B1.2	RMT.0255 and RMT.0544	Harmonisation with ICAO standards and guidelines on CBT for practical training	Efficiency and Proportionality/Level-playing field	6	5	1.2	B	Rule
B1.2	RMT.0544	Establish an European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations	Safety	6	5	1.2	B	Rule
N/A	RES	Study to identify the AML categories that may need to be deleted, merged or created	Efficiency and Proportionality	N/A	3	N/A	B	Res
N/A	FOT	Focused oversight on cases of fraud	Safety	N/A	3	N/A	B	Focused oversight
N/A	SPT	Safety promotion on preventing, detecting and mitigating fraud cases in Part-147 organisations	Safety	N/A	3	N/A	B	SP

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Existing actions from the previous RMP-EPAS 2018-2022

Action number	Owner	Objective – intended impacts
Op. 05/2015	EASA FS 1	New B2L and L Part-66 licences. Lighter AML subcategories proportionate to general aviation aircraft. (Pending adoption by the Commission).
Op. 07/2015	EASA FS 1	Limitation of the Part-147 privileges related to stand-alone basic examinations. Following the discovery of fraud cases in some Part-147 organizations.(Pending adoption by the Commission)
RMT.0097	EASA FS 1	B1 & B2 Support Staff: To clarify the qualification, authorisation process, roles and responsibilities of maintenance personnel.
RMT.0106	EASA FS 1	Certification specifications and guidance material for maintenance certifying staff type rating training The main objective is to improve the level of safety by requiring the applicant for a type certificate (TC) or restricted TC for an aircraft to identify the minimum syllabus of maintenance certifying staff type rating training, including the determination of type rating. This minimum syllabus, together with the requirements contained in Appendix III to Annex III (Part-66) to Commission



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		Regulation (EU) No 1321/2014, will form the basis for the development and approval of Part-66 type rating training courses.
RMT.0281	EASA FS 1	New training/teaching technologies for maintenance staff Set up the framework for: <ul style="list-style-type: none">– e-learning and distance learning;– simulation devices or STDs;– specialised training such as human factors, FTS, continuation training; and– blended teaching methods.
RMT.0541	EASA FS.1.2	Aircraft type ratings for Part-66 Aircraft Maintenance Regular update of the TR list.

275 **6 What are the actions proposed to be discarded?**

276 The following actions are proposed to be discarded, because they have a negative cost-effectiveness, e.g. costs
277 are higher than the benefits.

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279 **RMT – Improving basic knowledge in maintenance system**

280 *Driver: Efficiency/Proportionality and Level playing field*

281 This task is an alternative to Action 2 (“Introducing Competency Based training in maintenance system”) and
282 would introduce a final practical examination and/or attitude assessment. Both would include practical exercises
283 developed from the maintenance manual standards and adequate to the skills to be tested.

284

285 The mechanisms of protection against fraud would be improved, ensuring improved skills and abilities for the
286 future licence holders. New additional (recurrent) costs would be added to the system for the introduction of a
287 final practical examination and/or a final attitude assessment. It should be considered a one-off cost for the
288 workload carried out by the assessors to develop the mechanism of the new exam and the practical examination;
289 then, there would be recurrent costs to undertake these exams by the assessor for every student. This would
290 incur very high resources in staff, requiring new assessors (either NAA or Part-147, depending who will assess the
291 students).

292

293 **RMT – Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible 294 way**

295 *Driver: Efficiency/Proportionality and Level playing field*

296

297 This task would redefine the structure of the OJT, while introducing requirements to fulfil the objective in a more
298 flexible way. This could be achieved through introduction of a modular OJT carried out in different organisations,
299 for example: splitting the OJT program in two modules (a line maintenance level module and a base maintenance
300 level module). The OJT would be considered terminated when both modules are carried out.

301

302 The OJT can be split in modules that can be carried out in different Part-145 AMOs with adequate activities. This
303 may lead to better preparation of licence holders and to open the market for organisations to perform modular
304 OJT. The OJT could be carried out more feasible in cases of maintenance organisations with limited activities. On
305 the other hand, this task might increase the complexity of the system. Furthermore, the competent authorities
306 would have more workload to approve the OJT modules in different organisations and to coordinate the whole
307 process of approvals for the same OJT. AML holders might face additional costs in case the cost of separate
308 modules fees would be higher than the one fee for the whole training.

309

310

311

312

313



Preliminary Impact Assessment – Maintenance issues

314 **RMT – Introducing apprenticeship in Part-145 organisations**

315 *Driver: Efficiency/Proportionality and Level playing field*

316

317 This task would introduce the requirement of a period of apprenticeship in a Part-145 AMO to apply for an AML
318 holder.

319

320 This action may deteriorate the level playing field between MTOs. Big MTOs usually have consolidated agreements
321 with the Part-145 organization, which allow them to procure the students with an apprenticeship program easier
322 than the small MTOs. Additionally, there may be difficulties for the students to go to Part-145 organisation which
323 may be far away from the Part-147 organisation. Part-145 will have costs to provide the apprenticeship which will
324 be transferred to Part-147 and then to the student. Part-147 need to update as well their syllabus for the training.

325

326 **RMT – Introducing mechanisms for flexibility in the on the job training in Part-145**

327 *Driver: Efficiency/Proportionality and Level playing field*

328

329 This task would remove the OJT from Part-66 and put it under the Part-145 shifting it from licence to company
330 authorisation. The AML holder would get the authorisation in the company they work for. The company
331 authorisation is not part of the license, so not mutually recognised. In addition, there would be a mechanism put
332 in place to recognise the past OJT acquainted, such that the AML holder would not be required to repeat the OJT
333 in the new employment place.

334

335 The same competent authority approves the Part-145 AMO and the OJT so there would be no conflict of having
336 students under different (license) authorities performing the same OJT in the same organisation. The company
337 authorisation would not be recognised and there would be a change in the type rating system. Negative impact
338 would incur for the AML holder who are not employed by Part-145. They need to find a way to finance the OJT.
339 The population of the affected AML would be very highly impacted, as the action will be applicable for all European
340 and non-European AML holders.

341

342 **RMT – Introducing a personal AML log book in maintenance system**

343 *Driver: Efficiency/Proportionality*

344

345 This task would introduce a log book where all the information relevant to the applicant/holder would be kept.
346 The log book would cover the whole working life of the AML holder. By doing so, the information for issuance and
347 amendment of the licences in one EU database system can be easily retrievable and accessible.

348

349 The one-off costs for establishing this database, for maintaining (hosting) would be very significant. It should be
350 compatible with all systems in the EASA MS and it should be secured to protect personal data.

351 **7 Next steps**

352 The indicators presented above will support the prioritisation of:

- 353 - The elements to include in the RMT.0255 and RMT.0544
- 354 - The actions in the EPAS 2019-2023 (namely for the 3 candidate actions on FOT, STP and RES)

355

356 Following the comments received from the Advisory Bodies on this PIA (ABs in the lead are indicated in the
357 following table), the updated list of prioritised elements and actions (with respective justifications) will be
358 included in the EPAS 2019-2023.

359



Preliminary Impact Assessment – Maintenance issues

Advisory Body	ABs in the lead*
MAB	
TeB ADR	
TeB ATM/ANS	
TeB Air Crew	
TeB Air Ops	
TeB GA	
TeB P&CA	X
TeB SM	
SAB	
ADR TEC	
ATM/ANS TEC	
D&M TEC	
E&M TEC	X
FS TEC	
Commercial Airplane Safety committee	
Certification committee	
Drones committee	
GA sectorial committee	
Rotorcraft sectorial committee	

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*Each Advisory Body may provide comments.



PIA Report

383

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1 Issue analysis

1.1 Background

This PIA is an update of the PIA Maintenance Issue 1 from 2017 which contains the main justifications for the RMT.0588.

This year, the PIA is elaborated based on the EASA evaluation report related to the EASA maintenance licensing system and maintenance training organisations (Part- 66 and Part-147), performed in 2017 and finalized in Q1 2018.

This evaluation report addresses a legal requirement¹² of monitoring the application of the rules and assessing the impact of their implementation, in particular in relation to the European maintenance licensing system¹³ and maintenance training organisations¹⁴. The specific objective of the report was to identify any existing problems in the system and to collect recommendations on how to address them.

The main conclusion of this report is that the European licensing system has a strong EU added value and provides a robust system that must be kept, although some areas where there is room for improvement have been identified. Some of the issues identified are:

- difficulty to meet the objectives of the Regulation in some cases, such as the required on-the-job training, update the content of the training courses with technological evolution or legacy aircraft where there are no available courses;
- less efficient processes due to duplication of efforts, as training courses approved by a competent authority are not mutually recognised by other competent authorities;
- reduction of the efficiency of some processes because of the lack of commercial cases offering specific courses; and
- high impact on the credibility of the maintenance training system due to fraud cases and, in some cases, cultural acceptance of cheating.

The potential actions that stems from the evaluation report together with its priority will be formalised in the EASA safety programmes after being assessed with this Preliminary Impact Assessment (PIA) Maintenance Issues.

The PIA is mainly addressed to Part-66 and Part-147 organisations. However, taking into consideration the links/interfaces between Part 66, Part 147 and Part 145, the regulation Part 145 is

¹² Article 24(3) of Regulation (EC) No 216/2008 of the European Parliament and of the Council of 20 February 2008 on common rules in the field of civil aviation and establishing a European Aviation Safety Agency, and repealing Council Directive 91/670/EEC, Regulation (EC) No 1592/2002 and Directive 2004/36/EC (OJ L 79, 19.3.2008, p. 1) (<http://eur-lex.europa.eu/legal-content/EN/TXT/?qid=1518171425760&uri=CELEX:32008R0216>).

¹³ Annex III (Part-66) to Commission Regulation (EU) No 1321/2014 of 26 November 2014 on the continuing airworthiness of aircraft and aeronautical products, parts and appliances, and on the approval of organisations and personnel involved in these tasks (OJ L 362, 17.12.2014, p. 1) (<http://eur-lex.europa.eu/legal-content/en/TXT/?uri=CELEX:32014R1321>).

¹⁴ Annex IV (Part-147) to Commission Regulation (EU) No 1321/2014 of 26 November 2014 on the continuing airworthiness of aircraft and aeronautical products, parts and appliances, and on the approval of organisations and personnel involved in these tasks (OJ L 362, 17.12.2014, p. 1) (<http://eur-lex.europa.eu/legal-content/en/TXT/?uri=CELEX:32014R1321>).



also considered in the PIA. Therefore actions on Part 145 organisations will also be proposed in this PIA when relevant.

1.2 General description

1.2.1 What is/are the driver/s in this PIA?

The main drivers for this PIA are level-playing field, efficiency and proportionality. However as defined at page 2 also safety aspects are very important for what concerns the issue on examination cheating and fraud.

1.2.2 Efficiency/Proportionality/Level playing field issues – General description

The evaluation report reveals the following main issues with regard to Part-66 and Part-147.



1 **Table 1 Issues regarding Part-66 and Part-147**

Criterion	Relevance	Effectiveness	Efficiency	Coherence	EU added value
ITEMS					
Simplification of Part-66	<p>The number of categories, although numerous, provides a robust system. No need to expand the licensing system to include components.</p> <p>Type rating endorsement in the licence is strongly supported, except for legacy CMPA where no type training course is available.</p>	<p>Without impacting the robustness of the system, merging some categories might simplify the system.</p> <p>The understanding and implementation of the licensing system may be impacted due to its complexity.</p> <p>The current regulation does not provide an effective way of addressing legacy aircraft type rating when there is no course available.</p>	<p>No commercial case for MTOs to offer B3 basic training courses or type rating courses of legacy aircraft because the demand is very low.</p> <p>Duplication of efforts due to the lack of mutual recognition of OJT and type rating courses directly approved by a Member State.</p>	<p>OJT and TRT courses directly approved by the Member States are not mutually recognised.</p>	<p>Request of extension of the mutual recognition to OJT and type rating courses directly approved by a Member State.</p> <p>No added value in considering a European licensing system to component maintenance.</p>
Practical training in basic knowledge and TRT	<p>The rule does not provide enough requirements and guidance to ensure that the candidates have achieved a sufficient practical training level during the basic knowledge course.</p>	<p>The practical training elements are difficult to implement in a real environment by an MTO, which leads among other things to low and not standardised training levels.</p>	<p>In practice, practical skills are often enhanced later e.g. during the practical training elements of a TRT (impacting its duration) or qualification in a maintenance organisation.</p>	<p>Some elements of the flight crew licences could be considered, such as CBT principles.</p>	
OJT	<p>The described OJT is not considered useful to the end user because the objective could be fulfilled in a more flexible way.</p>		<p>The current requirements of the OJT are often not proportionate to achieve the objective of the OJTs.</p>		
SMS	<p>No need to implement SMS in Part-147. As a maximum, a reinforcement of the key items of safety management to avoid fraud.</p>	<p>The system does not provide any incentive for organisations which performs well.</p>	<p>The introduction of an 'activity and performance report' may help to modulate the oversight cycle.</p>		



Criterion	Relevance	Effectiveness	Efficiency	Coherence	EU added value
ITEMS					
Examination, cheating and fraud		Processes to detect and prevent fraud and cheating are not robust enough.	The abuse of the privilege to provide examination without a previous training course have economically put at risk the Part-147 business model, making the delivery of a complete basic knowledge course less sustainable.		Request to ensure credibility in the maintenance training system at EU level (the current system can be heavily impacted by the frauds and corporate culture to cheat).
Instructors, examiners, assessors and assessments	The rule does not provide enough criteria for instructors, examiners and assessors. There are not enough mitigating measures to address the conflict of interest.	The assessment is an essential element but is currently too much knowledge-based, not enough competency-based and not sufficiently recorded.		It is proposed to follow an approach similar to that for pilots. Pilots need to undergo a recurrent proficiency check to revalidate the validity period of their licence.	
Development of the course material and English language proficiency	Part-66 basic knowledge syllabus is out of date and does not keep pace with the technology evolution.	The maintenance training organisations consider they are not well supported for the TRT courses by the TCHs. The introduction of an English language proficiency requirement may be a filter to discover cheating/fraud on examinations; especially outside the EU the examinations are conducted in English.	The low level of English normally slows down the pace while imparting TRT courses.	It is proposed to follow an approach similar to that for pilots. The standard for the pilot licensing system requires a minimum ICAO pilot language proficiency.	
General comments	Safety promotion may aid standardisation.	To reach the objectives of the rule, the oversight of the MTOs and independent CS should be strengthened.	Efficiency could be improved with the introduction of some paperless elements such as a central European AML database and electronic licences taking into consideration cybersecurity matters.		



- 3 Due to the complexity and numerous issues, they are grouped as follows:
- 4 • Part-66 AML categories/subcategories issues – intervention logic 1 (chapter 3 in this PIA)
 - 5 • Basic knowledge issues – intervention logic 2 (chapter 4 in this PIA)
 - 6 • Type rating training issues – intervention logic 3 (chapter 5 in this PIA)
 - 7 • Legacy aircraft issues – intervention logic 4 (chapter 6 in this PIA)
 - 8 • On the job training issues – intervention logic 5 (chapter 7 in this PIA)
 - 9 • Examination, cheating and fraud / conflict of interest within Part-147 organizations issues –
 - 10 intervention logic 6 (chapter 8 in this PIA)

11

12 Each issue is explained below in terms of intervention strategy. The intervention strategy is designed for

13 solving a single or group of interrelated issues in a specific topic/sub-topic in the maintenance system (e.g.

14 Part-66 AML categories and the identified issues, related to this topic).

15

16 **1.2.3 Who is affected?**

17 The affected stakeholders are the following:

- 18 • Competent authorities in 32 EASA MS;
- 19 • Maintenance Organisation (Part -145) in EASA States which are 1960¹⁵ and outside EASA MS
- 20 which are overseen by EASA as a competent authority 342¹⁶
- 21 • Maintenance Organisation (Part-M Subpart-F) which are 503¹⁷
- 22 • Maintenance Training Organisation (Part-147) in EASA States which are 282¹⁸ and outside
- 23 EASA MS which are overseen by EASA as a competent authority which are 67¹⁹
- 24 • AML aircraft maintenance licence holders in EASA MS which are ca 63 700²⁰
- 25 • Associations, representing affected maintenance stakeholders

26 **1.2.4 Current actions**

27 The table below presents the current action in the domain of maintenance issues. These actions are

28 related to one or several of the issues highlighted in the text.

29 **Table 2 – List of current actions**

Action number	Owner	Objective – Intended impacts
Op. 05/2015	EASA	New B2L and L Part-66 licences.
	FS 1	Lighter AML subcategories proportionate to general aviation aircraft. (Pending adoption by the Commission).
Op. 07/2015	EASA	Limitation of the Part-147 privileges related to stand-alone basic examinations.
	FS 1	Following the discovery of fraud cases in some Part-147 organizations.

¹⁵ Data is derived from the EASA Standardisation dashboard 2018

¹⁶ Data comes from the EASA webpage consulted on March 2018 (https://www.easa.europa.eu/download/continuing-airworthiness-organisations/Foreign_EASA_Part_145.pdf)

¹⁷ Data is derived from the EASA Standardisation dashboard 2006

¹⁸ Data is derived from the EASA Standardisation dashboard 2018

¹⁹ Data comes from the EASA webpage consulted on March 2018 (https://www.easa.europa.eu/download/continuing-airworthiness-organisations/Foreign_EASA_Part_147.pdf)

²⁰ Data is derived from the EASA Standardisation dashboard 2006



		(Pending adoption by the Commission)
RMT.0097	EASA FS 1	B1 & B2 Support Staff: To clarify the qualification, authorisation process, roles and responsibilities of maintenance personnel.
RMT.0106	EASA FS 1	Certification specifications and guidance material for maintenance certifying staff type rating training The main objective is to improve the level of safety by requiring the applicant for a type certificate (TC) or restricted TC for an aircraft to identify the minimum syllabus of maintenance certifying staff type rating training, including the determination of type rating. This minimum syllabus, together with the requirements contained in Appendix III to Annex III (Part-66) to Commission Regulation (EU) No 1321/2014, will form the basis for the development and approval of Part-66 type rating training courses.
RMT. 0281	EASA FS 1	New training/teaching technologies for maintenance staff Set up the framework for: — e-learning and distance learning; — simulation devices or STDs; — specialised training such as human factors, FTS, continuation training; and — blended teaching methods.
RMT.0541	EASA FS.1.2	Aircraft type ratings for Part-66 Aircraft Maintenance Regular update of the TR list.

30 2 Objectives

31 The overall objective of the proposed actions is to improve the efficiency/proportionality and the level
32 playing field of the maintenance system, mainly focused on Part-66 and Part-147 organisations, while
33 addressing the specific issues, related to the current identified gaps and inefficiencies of the system.

34 The specific objectives are defined for each intervention strategy and are presented below.

35 3 Intervention strategy 1 - Part-66 AML categories/subcategories issues

36 Driver: Efficiency/ proportionality

37 Owner FS 1.1 Maintenance & Production Standardisation Section

38 3.1 What is the problem?

39 The complexity of Part-66 is often highlighted in the above mentioned evaluation of the maintenance
40 licencing system and maintenance training organisations notably due to:

- 41 — the number of categories such as those for light aircraft; and
- 42 — the lack of mutual recognition (referring to on-the-job training (OJT), type rating training (TRT)
43 course directly approved by an EASA MS, etc.)

44 In the course of the evaluation, EASA has not received univoque indications on the way forward.
45 Three distinct positions have been identified:

- 46 1) Reduction of the number of the categories/subcategories, for example: merging B1 and B2
47 privileges; merging B1.x subcategories; combining B1.2/B3/L; merging all "Ax"; deleting cat. "C".
- 48 2) Addition of other categories/subcategories such as for "cabin"; or "components" or "airframe
49 repairs".
- 50 3) To keep the AMLs categories as they are.



51 The number of categories, although numerous, provides a robust system. No need to expand the
52 licensing system to include components (the latest Package containing B2L & L licences, Control of
53 Suppliers and Part-147 fraud cases) as requested by some stakeholder.

54 *How important is the problem? How could it evolve?*

55 There is not a clear scenario for a change in the categories and subcategories. If the situation is not
56 changed, it provides, in particular with the alleviation for GA a rather complete set of possible options
57 and too much room for different interpretations; however, there is a certain (economical) interest in
58 having the B1 and B2 categories combined, or Cat. A.x merged in one. It will be advisable to combine
59 them in one category only if most of the holders will go for the combination. At present there is no
60 statistical data as to know how many of these cases exist. However, the impacts for the current AML
61 holders should be taken into adequate consideration.

62 **3.2 Purpose and description of the intervention strategy**

63 **3.2.1 Which objective(s) for the Intervention strategy?**

64 The interventions strategy is aimed at addressing the issues above, while seeking more evidence on
65 the concrete problems and proposals for simplifying Part-66 AML categories/sub-categories. The
66 proposed action is therefore focused on preparing and undertaking a complementary study to collect
67 statistical and factual data in order to evaluate correctly the repercussions on the existing AML
68 holders. The study will help to clarify various understandings of categories/subcategories across
69 stakeholders and it will help to define a common ground across several views.

70 **3.2.2 What is the description of the intervention strategy?**

71 Research/Study

72 Action 1.1: Study to identify the AML categories that may need to be deleted, merged or created,
73 benefit of the change and its associated impact in the current system. The details of the study,
74 including types of questions and tools to use, would be described at a later stage.

75 **3.2.3 Interfaces to be considered**

76 Change in the license (sub)categories have a relevant impact on the maintenance organization Part-
77 145 and Part-M Subpart F because they shall predispose appropriate manpower resources qualified
78 according to Part-66 categories.

79 **3.3 Impact analysis**

80 **3.3.1 Time implementation²¹**

81 The study will be undertaken within 1 year time. The study would be undertaken upon first results of
82 the implementation of new Part-66 "Lighter AML", currently proposed for adoption.

83 **3.3.2 Implementation cost level**

84 EASA intends to prepare a questionnaire and disseminate it to the competent authorities (CA) with a
85 request to gather industry data. Industry will be requested to provide primary data which is estimated

21 The time implementation for the actions analysed in this PIA considered the time to implement the action. Apart from this, additional time should be considered in order to get the benefits foreseen by the actions.



86 at 1 day per AML holder. The data will be provided to the competent authorities for further analysis.
 87 The CA would then send the data to EASA. The workload for the competent authorities and EASA will
 88 depend on the design of the study that will be defined at a later stage. In case data will be collected
 89 and the first analysis will be performed by NAAs, an impact of circa 30 days per authority is estimated
 90 (varying according to the amount of data) and circa 30 days for EASA to collect data from all countries
 91 and finalise the analysis.

92 The overall cost for the study is considered low 3 with a scale from 1 (very low/negligible costs) to 10
 93 (very high) level of costs.

94 **Table 3 – Implementation Cost level Intervention strategy “Part-66 AML categories/subcategories issues”**

<i>Intervention Strategy 1</i>	<i>Implementation cost level (ICL)</i>
Overall* for Action 1.1 Study to identify the AML categories that may need to be deleted, merged or created (broken-down per stakeholder)	3 (AML holder – 1 day;30 days per CA and 30 days for EASA)

95 *At the minimum, the overall implementation cost level for the intervention strategy shall be expressed according a
 96 scale from 1 to 10 (1: very low, 10: very high). This implementation cost level shall be justified by the costs per action,
 97 broken down per stakeholder.

98 **3.4 Summary of decision-criteria for the intervention strategy**

99 It is proposed to launch a study due to the low cost and potential high benefits. The priority of the action is
 100 considered low.

101 **Questions to Stakeholders**

102 1. Please provide feedback on the estimated workload for AML and Competent Authority. Try to
 103 estimate a maximum number of questions and guidelines on the main questions.

104 2. Please comment on the implementation time (1 year)

105 3. Is it a priority action?

106 **4 Intervention strategy 2 - Basic knowledge issues**

107 Driver: Efficiency/ proportionality and Level playing field
 108 Owner FS 1.1 Maintenance & Production Standardisation Section

109 **4.1 What is the problem?**

110 According to the feedback presented in the evaluation report, the basic knowledge syllabus of Part-
 111 66 is obsolete and does not capture the current technology. Based on the feedback from Part-147
 112 AMTOs and industry associations there is a strong demand to allow some basic knowledge modules
 113 to be split as well the Module 13 for Category B2, in particular modules 11A (Cat. A and B1), 11B (Cat.
 114 B1) and 12 (Cat. A and B1), since they are particularly long. The number of questions and the duration
 115 of the examination directly relate to the number of hours of the basic knowledge training and the
 116 complexity of the module. Due to the number of subjects and the content of the syllabus in Appendix
 117 I, the duration of training on some modules often exceeds one year. After such a long period it may
 118 be difficult for the students to pass the examination in a single session.

119 Furthermore, the basic knowledge modules are not aligned with the type rating training content.



120 Some maintenance training organisations (MTOs), during the delivery of type rating training (TRT)
121 courses, have also observed a lack of basic knowledge and standard practices; a few TCHs and AMOs
122 have also confirmed that some maintenance errors originate from an insufficient basic knowledge. A
123 competence-based training (CBT), with a range of skills linked to maintenance manual standard
124 practices may be beneficial.

125 In addition, the amending process of the syllabus is lengthy and demanding (due to its status of
126 Implementing Rule).

127 Finally, there is a proposal to streamline this process of paper issuance and amendment of licences
128 and convert it to digital.

129 *How important is the problem? How could it evolve?*

130 All the basic courses and exams are developed from the basic knowledge syllabus of Part-66 as it is
131 the legal requirement. The training organisations cannot depart from the modules established or add
132 new ones to adapt to the technological changes. As a consequence all the basic courses are affected
133 by the issue.

134 If the syllabus is not changed, the student receives a basic education that could result inadequate for
135 the understanding of modern aircraft technology. An “obsolete” basic knowledge could impede the
136 appropriate assimilation of the contents and concepts studied during a subsequent type rating
137 training.

138 In the future, more technological changes can be envisaged. If the basic knowledge modules are not
139 aligned, a bigger gap can be expected with time.

140 **4.2 Purpose and description of the intervention strategy**

141 **4.2.1 Which objective(s) for the Intervention strategy?**

142 The interventions strategy is aimed at achieving several objectives:

- 143 • To modernise the basic syllabus and remove ‘old’ technology elements; antique systems and
144 enhance coherence between Appendix I and Appendix III to Part-66.
- 145 • To improve the practical skills acquired by the candidates during the basic training.
- 146 • Streamline the information for issuance and amendment of the maintenance licences into a
147 single EU digital database.
- 148 • To make the basic syllabus easier to be updated.

149 **4.2.2 What is the description of the intervention strategy?**

150 **Objective:** To modernise the basic syllabus and remove ‘old’ technology elements; antique systems and
151 enhance coherence between Appendix I and Appendix III to Part-66

152 RMT Action 2.1 Regular update of Part-66 rules

153 The RMT will propose the following modifications to the subjects under Part-66 Appendix I:

- 154 • Revision of all the modules to identify those that are less used in today’s industry and remove
155 them from the appendix.
- 156 • Identification of the subjects that are not in the appendix but are necessary to cover the new
157 technologies (Consider the need to expand certain modules’ content as regards



- 158 'digitalisation', such as health monitoring (e.g. health and usage monitoring systems (HUMS)),
159 remote maintenance, software architecture and aircraft configuration management, on-
160 board maintenance computer and computer skills).
- 161 • Introduction of a syllabus module dedicated to UAS; electric and hybrid propulsion; tilt rotor
162 aircraft; cybersecurity.
 - 163 • Introduce the learning objectives.
 - 164 • Consider the introduction of minimal guidance for the practical element (e.g. specify what is
165 needed for the sheet metal/composite repairs; practical training scenarios).
 - 166 • Split 'long' modules or allow examinations to be split in Part-66, Appendix II, notably for
167 Modules 11, 12 and 13.
 - 168 • To consider to align some modules for B1/B2 such as Modules 4, 5, 7 in which minimal
169 differences exist.
 - 170 • To consider to cover as much as possible of module 14 B2 under module 15 B1.
 - 171 • To introduce on modules 1 to 4 a system of credits for candidates holding an academic
172 educational degree or equivalent to shorten the number of instruction hours.
 - 173 • Revise and eventually combine modules 3, 4 and 5 aligning the content with the present
174 status of the art of digitalisation. The RMT will introduce a new module containing subjects
175 related to complex tasks/skills craft-related skills/crafts and new technology (ex: wiring and
176 avionics with complex trouble shooting; sheet metal; composite...)

177 As the action constitutes a regular update, no assessment of the impacts is needed.

178 **Objective:** To improve the practical skills acquired by the candidates during the basic training

179 RMT Action 2.2 Introducing Competency Based training in maintenance system

180 The action will propose changes to the training standards for basic and type training by using the
181 principles of methodologies of Competence Based Training, including attitude aspects, which are
182 currently being established by ICAO²². Until the ICAO documents will not be available, some CBT
183 practices, already used in the flight crew license domain, may be taken and adapted to the
184 maintenance crew training.

185

186 RMT Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will
187 not be taken)

188 The RMT will introduce the following elements:

- 189 • A final practical examination and/or
- 190 • A final attitude assessment

191 Both should include practical exercises developed from the maintenance manual standards and
192 adequate to the skills to be tested.

193 RMT Action 2.4 Introducing apprenticeship in Part-145 organisations

194 The RMT will introduce the requirement of a period of apprenticeship in a Part-145 AMO to apply for
195 an AML holder.

196

²² ICAO documents not yet adopted



197 **Objective:** Streamline the information for issuance and amendment of the maintenance licences into a single
198 EU digital database

199 RMT Action 2.5 Introducing a personal AML log book in maintenance system

200 The RMT will introduce a log book where all the information relevant to the applicant/holder will be
201 kept. The log book will cover the whole working life of the AML holder.

202

203 **Objective:** Make the basic syllabus easier to be updated

204 RMT Action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC
205 material

206 The action suggests transferring most of the elements of the Basic Modules from the Implementing
207 Rules (Appendix I) to AMC material in order to make the basic syllabus easier to be updated. The
208 transfer would be done in a performance-based way, keeping high level goals in the implementing
209 rule.

210 All actions above are proposed to be implemented as rulemaking actions, as none of the other possible type
211 of actions (a safety promotion task, a focused oversight task, study/research) are not suitable to meet the
212 objectives of the intervention strategy.

213

214

Questions to Stakeholders

215 4. Please comment on scope of each action and its applicability to address the defined problem(s). If you
216 consider that other actions are much better placed to address the problems, please define them.

217 5. Do you support the statement that all actions have to be implemented as a RMT? Are other types of
218 actions (SPT, FOT) suitable to meet the objectives of the intervention strategy?

219 4.2.3 Interfaces to be considered

220 A stable interface should be established with EASA certification experts, in order to acquire new
221 technological elements coming from the certification activities (electrical engines, fuel cell
222 technology, and new composite materials).

223 4.3 Impact analysis

224 4.3.1 Benefit level

225 The benefit of each action is assessed in terms of impact for the whole system, using the scale in
226 Annex II. Therefore, for instance there might be a slight increase between the benefit of one action
227 and the benefit of another (e.g. a scale 5 for an action with medium benefit and a scale 6 for another
228 action which would mean that there is a slight improvement in the level of benefit).

229

230 RMT Action 2.2 Introducing Competency Based training in maintenance system

231 CBT programs result in maintenance personnel that are trained and examined/assessed against
232 competency standards. The basic knowledge of the students will be significantly improved by
233 increasing the training effectiveness and efficiency: in the current basic training system, the training
234 is centred on subject contents, the delivery is instruction time-based and it is teacher-centred; in a
235 CBT system, the delivery is based on the guidance to perform defined tasks and it is student-centred.
236 The impact will be significant also due to the high number of students affected (in EASA MS and in
237 third countries, overseen by EASA).



238 The main benefit of a competency-based approach to training and assessment is its potential to
239 encourage and enable individual aviation professionals to reach their highest level of operational
240 capability while ensuring a basic level of competence as a minimum standard²³. A benefit level is
241 considered 7 (high) with a scale from 1 (very low benefit) to 10 (very high benefit) (please refer to
242 Annex II for more explanation on the benefit level).

243 RMT Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will
244 not be taken)

245 The mechanisms of protection against fraud will be improved, ensuring improved skills and abilities
246 for the future licence holders. Thus is expected to lead to high level of efficiency and lower level of
247 maintenance errors, related to the manual ability. A benefit level is considered 7 (high) with a scale
248 from 1 (very low benefit) to 10 (very high benefit) (please refer to Annex II for more explanation on
249 the benefit level).

250
251 RMT Action 2.4 Introducing apprenticeship in Part-145 organisations

252 It is expected to have a low benefit, as it may deteriorate the level playing field between MTOs. Big
253 MTOs usually have consolidated agreements with the Part-145 organization, which allow them to
254 procure the students with an apprenticeship program easier than the small MTOs. Additionally, there
255 may be difficulty for the students to go to Part-145 organisation which may be far away from the
256 Part-147 organisation and this will impose more costs. A benefit level is considered 4 (low to medium)
257 with a scale from 1(very low benefit) to 10 (very high benefit) (please refer to Annex II for more
258 explanation on the benefit level).

259
260 RMT Action 2.5 Introducing a personal AML log book in maintenance system

261 The information for issuance and amendment of the licences in one EU database system can be easily
262 retrievable and accessible. The benefit will be medium 5 with a scale from 1(very low benefit) to 10
263 (very high benefit) (please refer to Annex II for more explanation on the benefit level).

264
265 RMT Action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC
266 material

267 Benefits will be gained by an easy, quickly and less bureaucratic change of the syllabus and thus
268 achieving efficiency of the system. The economy of scale will be achieved, because it would avoid
269 costs for the EC for the comitology process. The workload for the EC would be minimised. The benefit
270 will be 6 medium to high with a scale from 1 (very low benefit) to 10 (very high benefit) (please refer
271 to Annex II for more explanation on the benefit level).

²³ ICAO doc AN 12/48-16/35 9 September 2016: Benefits of competency-based training and assessment



272 **Table 4 –Improvement level per type of support of the intervention strategy “Basic knowledge issues”**

<i>Intervention Strategy 2</i>	<i>Benefit level (BL)</i>
Action 2.2 Introducing Competency Based training in maintenance system	7
Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will not be taken)	7
Action 2.4 Introducing apprenticeship in Part-145 organisations	4
Action 2.5 Introducing a <u>personal AML</u> log book in maintenance system	5
Action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC material.	6

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274
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276
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278

Questions to Stakeholders

6. Please indicate if you agree with the benefit **justifications** for each action. If no agreement, please justify.

7. Do you agree with the variations of the benefits in the table above?

279 **4.3.2 Time implementation**

280 The time implementation for each action is assessed below.

Table 5 - Time implementation per type of support of the Intervention Strategy “Basic knowledge issues” <i>Intervention Strategy 2</i>	<i>Time implementation (years)</i>
Action 2.2 Introducing Competency Based training in maintenance system	RMT - 4 years; after rules are in place min 1 year MTO to adopt the courses; 1 cycle of basic training duration to max 2400 hours.
Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will not be taken)	Same as for Action 2.2
Action 2.4 Introducing apprenticeship in Part-145 organisations	Same as for Action 2.2
Action 2.5 Introducing a <u>personal AML</u> log book in maintenance system	RMT - 4 years
Action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC material.	RMT - 4 years

281
282
283
284
285
286

Questions to Stakeholders

8. Please comment whether there should be a transition period for each of these actions? If yes, how long should it be for each action?

9. Please comment on the implementation time for each action.



287 **4.3.3 Implementation cost level**

288 RMT Action 2.2 Introducing Competency Based training in maintenance system

289 Part-147 have to develop competency framework for each category, change the training courses and
290 in some cases to invest more in devices.

291 The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be
292 noted that these hours for EASA are for a complete RMT which will include many actions and not
293 only the action mentioned here.

294 The increased costs will affect and will be transferred to the students who have to pay additional
295 costs for the basic training.

296 The overall cost level is considered medium 5 with a scale from 1 (very low/negligible costs) to 10
297 (very high) level of costs.

298
299 RMT Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will
300 not be taken)

301 New additional (recurrent) costs will be added to the system for the introduction of a final practical
302 examination and/or a final attitude assessment. It should be considered a one-off cost for the
303 workload carried out by the assessors to develop the mechanism of the new exam and the practical
304 examination; then, there will be recurrent costs to undertake these exams by the assessor for every
305 student. This will incur very high resources in staff, requiring new assessors (either NAA or Part-147,
306 depending who will assess the students). The time needed also concerns the applicants for the AML
307 that will have to undertake the exam and the assessment. The overall cost level is considered high 8
308 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.

309
310 RMT Action 2.4 Introducing apprenticeship in Part-145 organisations

311 Part-145 will have costs to provide the apprenticeship which will be transferred to Part-147 and then
312 to the student. Part-147 need to update as well their syllabus for the training (one-off cost). Overall,
313 the costs will be medium level 5 with a scale from 1 (very low/negligible costs) to 10 (very high) level
314 of costs.

315
316 RMT Action 2.5 Introducing a personal AML log book in maintenance system

317 The one-off costs for establishing this database, for maintaining (hosting) would be very significant.
318 It should be compatible with all systems in the EASA MS and it should be secured to protect personal
319 data. Thought it could not be estimated in quantitative terms, it is expected that overall costs will be
320 high 8 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.

321 However this qualitative judgement does not include the fact that once the system is be set up, the
322 operating costs to issue and amend the AML would be significantly reduced.

323
324 RMT Action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC
325 material

326 The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be
327 noted that these hours for EASA are for a complete RMT which will include many actions and not only
328 the action mentioned here. For each forthcoming change in the training syllabus, there will be no
329 change in the recurrent costs, as the process to amend it would be the same. Overall, costs will be
330 very low 2 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.



331 **Table 6 – Implementation Cost level of the Intervention strategy “Basic knowledge issues”**

<i>Intervention Strategy 2</i>	<i>Implementation cost level (ICL)</i>
Overall* for Action 2.2 Introducing Competency Based training in maintenance system	5
Overall* for Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will not be taken)	8
Overall* for Action 2.4 Introducing apprenticeship in Part-145 organisations	5
Overall* for Action 2.5 Introducing a <u>personal AML</u> log book in maintenance system	8
Overall* for action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC material.	2

332 *At the minimum, the overall implementation cost level for the intervention strategy shall be expressed according a
 333 scale from 1 to 10 (1: very low, 10: very high). This implementation cost level shall be justified by the costs per action,
 334 broken down per stakeholder.
 335

336 **Questions to Stakeholders**

- 337 10. *What level of cost implementation do you consider for action 2.2 Introducing Competency Based*
 338 *training in maintenance system? What would be the level of the cost for Part-147 organisations?*
- 339 11. *Do you agree with the estimated level of cost for Action 2.3 Improving basic knowledge in*
 340 *maintenance system? Please justify, supported with quantification of your assessment: e.g. how*
 341 *much the workload will for the assessors will be affected by the introduction of a final practical*
 342 *examination and/or a final attitude assessment?*
- 343 12. *Action 2.3 is alternative to 2.2. According to the cost-effectiveness indicator action 2.2 would be*
 344 *preferred. Do you agree? If yes/no please details.*
- 345 13. *How much might cost an apprenticeship in Part-145 organisations?*
- 346 14. *Cost for Action 2.5: what is the annual workload to issue and amendment the licences in your*
 347 *Competent Authority?*
- 348 15. *Do you agree with the estimated level of cost for Action 2.5 Introducing a personal AML log book in*
 349 *maintenance system? If not, please justify, supported with quantification of your assessment.*

350
 351
 352



353 **4.4 Summary of decision-criteria for the intervention strategy**

354 **Table 7 – Summary of decision-criteria of the Intervention strategy “Basic knowledge issues”**

Action	Benefits (Improvement Level based on a scale from 1 – low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 1 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Action 2.2 Introducing Competency Based training in maintenance system	7	5	1.4	2018 5 years	B	RMT
Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will not be taken)	7	8	0.9	2018 5 years	B	RMT
Action 2.4 Introducing apprenticeship in Part-145 organisations	4	5	0.8	2018 5 years	B	RMT
Action 2.5 Introducing a personal AML log book in maintenance system	5	8	0.6	2018 4 years	B	RMT
Action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC material.	6	2	3.0	2018 4 years	B	RMT

355

356 **5 Intervention strategy 3 - Type rating training issues**

357 Driver: Efficiency/ proportionality and level-playing field

358 Owner FS 1.1 Maintenance & Production Standardisation Section

359 **5.1 What is the problem?**

360 According to the feedback presented in the evaluation report, there is inefficiency of the system in
 361 the type rating because it is perceived too theoretical subject oriented. The rule does not provide
 362 enough requirements and guidance to ensure that the candidate’s trainees receive sufficient hands-
 363 on training before the assessment and the endorsement of the type rating in the license.

364 English language is an issue during the imparting of TRT courses as it is often noted that an insufficient
 365 knowledge of the participants slows down the pace of teaching. There are as well inconsistencies in
 366 description of the difference training in the regulation which leads to diverting opinions at the
 367 implementation/interpretation.

368 *How important is the problem? How could it evolve?*

369 It is known that the students of a type rating course spend the major part of the time in the class for
 370 the theory, rather than experimenting hands-on activity on the aircraft type because a real aircraft is
 371 not always available for economic reasons. A not good proficiency in the course language (English in
 372 the major part of the cases) impairs the information on the type acquired by the student.



373 This theoretical-oriented training (weakened by a poor knowledge of the language) may lead to an
374 incomplete preparation with the consequent risk of maintenance errors when the student will be a
375 certified staff.

376 5.2 Purpose and description of the intervention strategy

377 5.2.1 Which objective(s) for the Intervention strategy?

378 The intervention strategy is aimed at achieving several objectives:

- 379 • To improve the selection criteria for the practical task using the training needs analysis (TNA)
380 methodology.
- 381 • To improve the practical skills acquired by the candidate during the type rating training (TRT).
- 382 • To assure that students correctly understand the subjects taught during the training in terms
383 of language barriers.
- 384 • To avoid inconsistencies and provide clear guidance in the implementation/interpretation of
385 the rules for type rating training

386 5.2.2 What is the description of the intervention strategy?

387 **Objective:** To improve the selection criteria for the practical task using the TNA methodology.

388 RMT Action 3.1 Extending the training needs analysis to the practical element in the type rating

389 Currently, the system is inefficient due to lack of criteria when selecting the practical tasks in the type
390 rating training. The action is aimed at improving the selection criteria for the practical task using the
391 TNA methodology. The action suggests changes in the Part-66 rules.

392 **Objective:** To improve the practical skills acquired by the candidate during the TRT.

393 RMT Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training

394 Today the competencies that a particular student brings into a type rating training are not taken into
395 account. Typically, no entry requirements are stipulated or assessed before a trainee enters a course.
396 As a result, for some students, the course content is just a repetition of previously attended training
397 and for others the course content may be above their level of comprehension. To increase the
398 effectiveness and efficiency of the training programmes, the individual trainee's current competency
399 status must be considered against the competencies to be achieved. During this process, individual
400 training needs will be identified and the training will focus on filling these gaps using the appropriate
401 methodologies. Clear training objectives, stating competency elements to be achieved through
402 examination and assessment, are another key element of efficient training programs.

403 The action is targeted to improve the skills acquired by the candidate during the TRT and would
404 include regulatory changes in the Part-66 and Part-147 rules.

405 **Objective:** To assure that students correctly understand the subjects taught during the training.

406 RMT Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which
407 the training is delivered.

408 The action proposed that the language proficiency is to be checked before the student is allowed to
409 participate in courses imparted in that language. This will ensure that students correctly understand
410 the subjects taught during the training. The language check will be performed by the training
411 organisation itself. The action suggests changes in the Part-147 rules.
412
413
414



415 **Objective:** To avoid inconsistencies and provide clear guidance in the implementation/interpretation
416 of the rules for type rating training

417 RMT Action 3.4 Improve the definitions and requirements of the "difference training"

418 The action constitutes a regular update of the Part- 66 rules and will be implemented as part of the
419 Action 2.1 Regular update of Part-66 rules. As the action constitutes a regular update, no assessment
420 of the impacts is needed.

421
422 All actions above are proposed to be implemented as rulemaking actions, as none of the other
423 possible type of actions (a safety promotion task, a focused oversight task, study/research) are not
424 suitable to meet the objectives of the intervention strategy.

425

426

Questions to Stakeholders

427 *16. Please comment on scope of each action and its applicability to address the defined problem(s). If you*
428 *consider that other actions are much better placed to address the problems, please define them.*

429 *17. Do you support the statement that all actions have to be implemented as a RMT? Are other type of*
430 *actions (SPT, FOT) suitable to meet the objectives of the intervention strategy?*

431 5.2.3 Interfaces to be considered

432 Not applicable

433 5.3 Impact analysis

434 5.3.1 Benefit level

435 The benefit of each action is assessed in terms of impact for the whole system, using the scale in
436 Annex II. Therefore, for instance there might be a slight increase between the benefit of one action
437 and the benefit of another (e.g. a scale 5 for an action with medium benefit and a scale 6 for another
438 action which would mean that there is a slight improvement in the level of benefit).

439

440 RMT Action 3.1 Extending the training needs analysis to the practical element in the type rating

441 The benefit would constitute a systematic approach in selecting practical tasks, thus improving highly
442 the efficiency. The selection of the task will be driven by the training needs and much closely linked
443 to the type of the aircraft (relevant to the type), rather than driven by other factors (e.g. economic).
444 The TNA concept was already introduced in the theoretical part and is proved to be efficient. The
445 regulation already contains a methodology for the determination of the content for the theoretical
446 knowledge: the Training Needs Analysis (TNA). This methodology could also be used to select the
447 practical tasks providing a single method and predictable results, similar in all the training
448 organisations. The benefit is estimated at high level 7 with a scale from 1(very low benefit) to 10 (very
449 high benefit) (please refer to Annex II for more explanation on the benefit level).

450

451 RMT Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training

452 The primary advantage of CBT is that the focus is on the achievement of defined competency
453 standards. Main benefits will be:

- 454
- Participants will acquire competencies required for their jobs.



- 455
- Participants build confidence as they succeed in mastering type specific competencies.
- 456
- Training time is used more efficiently and effectively as the instructor is a facilitator of learning as opposed to a provider of information.
- 457
- More training time is devoted to evaluating each participant’s ability to perform essential job skills.
- 458
- 459

460 The competence on the type for the licence holders will be significantly improved thus leading to less maintenance errors, related to the specific type. In terms of scope, the affected stakeholders will be the students (in EASA MS and in third countries, overseen by EASA). However, the impact might be limited, in comparison to the integration of the CBT in basic training, because the type competence is an additional bit to the basic knowledge. The main benefit of a competency-based approach to training and assessment is its potential to encourage and enable individual aviation professionals to reach their highest level of operational capability while ensuring a basic level of competence as a minimum standard²⁴. The benefit is estimated at medium to high 6 with a scale from 1(very low benefit) to 10 (very high benefit) (please refer to Annex II for more explanation on the benefit level).

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470 RMT Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered.

471

472 The benefit will be very high, because the risk of misunderstanding the training would be minimised and thus lead to high efficiency of the system and mitigate the maintenance errors. The action will ensure that all students will follow the course without disturbing its pace. The benefit is estimated at high level 7 with a scale from 1 (very low benefit) to 10 (very high benefit) (please refer to Annex II for more explanation on the benefit level).

473

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476

477 **Table 8 –Improvement level per type of support of the intervention strategy “Type rating training issues”**

<i>Intervention Strategy 3</i>	<i>Benefit level (BL)</i>
Action 3.1 Extending the training needs analysis to the practical element in the type rating	7
Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training	6
Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered	7

478

479 **Questions to Stakeholders**

480 18. Please indicate if you agree with the benefit **justifications** for each action. If no agreement, please justify.

481

482 19. Do you agree with the variations of the benefits in the table above?

483

²⁴ ICAO doc AN 12/48-16/35 9 September 2016: Benefits of competency-based training and assessment



484 **5.3.2 Time implementation**

485 The time implementation for each action is assessed below.

486 **Table 9 - Time implementation per type of support of the intervention Strategy “Type rating training issues”**

<i>Intervention Strategy 3</i>	<i>Time implementation (years)</i>
Action 3.1 Extending the training needs analysis to the practical element in the type rating	RMT - 4 years; after rules are in place - MT will need max 1 year to redefine the list of the practical tasks in the syllabus.
Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training	RMT - 4 years; after rules are in place min 1 year MTO to adopt the courses; 1 cycle of type training duration to max 6 weeks.
Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered	RMT - 4 years

487 **Questions to Stakeholders**

488 20. Please comment whether they should be a transition period for each of these actions? If yes, how long

489 should it be for each action?

490 21. Please comment on the sufficiency of the implementation time for each action.

491 **5.3.3 Implementation cost level**

492 RMT Action 3.1 Extending the training needs analysis to the practical element in the type rating

493 Maintenance training organisation will incur one-off cost to redefine the list of the practical tasks in

494 the syllabus. These costs are expected to be a medium level, as the change of the tasks might require

495 to change/buy/procure new tools to perform the practical tasks or establish a contract with Part-145

496 organisations. The overall cost level is considered medium 5 with a scale from 1 (very low/negligible

497 costs) to 10 (very high) level of costs.

498 RMT Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training

499 Maintenance training organisation will incur one-off costs to develop competency framework for

500 each type, change the training courses. These costs are expected to be at a medium level.

501 The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be

502 noted that these hours for EASA are for a complete RMT which will include many actions and not

503 only the action mentioned here.

504 The overall cost level is considered medium 5 with a scale from 1 (very low/negligible costs) to 10

505 (very high) level of costs.

506 RMT Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which

507 the training is delivered

508 Maintenance training organisation will incur costs to define in their maintenance training

509 organisation exposition (MTOE) how they will assess the proficiency of the level of the language in

510 which the training is delivered. The cost will be very low.

511 The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be

512 noted that these hours for EASA are for a complete RMT which will include many actions and not

513 only the action mentioned here.

514

515



516 The overall cost level is considered very low 2 with a scale from 1 (very low/negligible costs) to 10
 517 (very high) level of costs.

518
 519 **Table 10 – Implementation Cost level of the intervention strategy “Type rating training issues”**

<i>Intervention Strategy 3</i>	<i>Implementation cost level (ICL)</i>
Overall* for Action 3.1 Extending the training needs analysis to the practical element in the type rating	5
Overall* for Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training	5
Overall* for Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered	2

520 *At the minimum, the overall implementation cost level for the intervention strategy shall be expressed according a
 521 scale from 1 to 10 (1: very low, 10: very high). This implementation cost level shall be justified by the costs per action,
 522 broken down per stakeholder.

523 **Questions to Stakeholders**

524 22. Do you agree with the estimated level of cost for all actions in this intervention strategy? Please
 525 justify, supported with quantification of your assessment.

526 **5.4 Summary of decision-criteria for the intervention strategy**

527 **Table 11 – Summary of decision-criteria of the intervention strategy “Type rating training issues”**

Action	Benefits (Improve ment Level based on a scale from 1 – low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 1 –low to 10 – very high)	Cost- Effectiveness	Start and Implementation time (years)	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Action 3.1 Extending the training needs analysis to the practical element in the type rating	7	5	1.4	2018 5 years	B	RMT
Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training	6	5	1.2	2018 5 years	B	RMT
Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered	7	2	3.5	2018 4 years	B	RMT

528 **6 Intervention strategy 4 - Legacy aircraft issues**

529 Driver: Efficiency and Proportionality
 530 Owner FS 1.1 Maintenance & Production Standardisation Section



531 **6.1 What is the problem?**

532 Feedback received from industry indicated that for certain Group 1 aircraft (ref. 66.A.5) it is difficult,
533 if not impossible, to find Part-147 organisations appropriately approved to provide the required type
534 training (mainly due to the difficulty for such organisations to justify a business case). This is typically
535 the case for a low number of out-of-production aircraft still flying, often known with the popular
536 name as “legacy aircraft”.

537 The current option of having the type training courses directly approved by the competent authority
538 does not seem to be very practical, since the direct approval is:

- 539 • A one-time approval on a case-by-case basis for a single course or a predefined group of
540 courses, and Part-145 approved maintenance organisation or the manufacturer cannot
541 receive a permanent approval for aircraft type training because is not in their scope of
542 approval.
- 543 • No Part-147 Certificate of Recognition can be issued for the purpose of the mutual
544 recognition between Member States. However, an appropriate training certificate can be
545 issued after successful completion of both elements.
- 546 • The type training course is only valid for Part-66 AML type rating endorsement in that
547 Member State which has issued this direct approval, which means it cannot be used for
548 aircraft type endorsement in other Member States (no mutual recognition of the certificate),
549 unless this other competent authority has approved the course.

550 Taking into account the high number of aircraft types considered as “legacy aircraft” and the fact that
551 there are 32 competent authorities issuing Part-66 licences, this would imply the need for a significant
552 number of direct and temporary approvals (most of them for a very low number of aircraft).

553 The current regulation in Part-66 does not provide an effective way of addressing “legacy aircraft”
554 type rating.

555 *How important is the problem? How could it evolve?*

556 Part-147 training organisations provide source of instruction for current production aircraft with a
557 high demand for training, however the cost to develop and maintain a course has made it difficult for
558 out of production “legacy aircraft” with very low student demand. In the future many Part-147
559 organizations will delete new “legacy aircraft” from their scope of approval (Part-147 schedule) or
560 never take them on the schedule, which will cause problems for aircraft operators as they don’t get
561 MRO staff qualified anymore.

562 **6.2 Purpose and description of the intervention strategy**

563 **6.2.1 Which objective(s) for the Intervention strategy?**

564 The interventions strategy is aimed at enhancing the efficiency of the licensing system regarding the
565 “legacy aircraft” type rating when there is no course available; to identify equivalent type rating
566 endorsement means for legacy “complex motor powered aircraft (CMPA)”.

567

568



569 **6.2.2 What is the description of the intervention strategy?**

570 RMT Action 4.1 Introduction a company authorization provision in the rules for a legacy aircraft

571 The action envisages introducing a special company authorization for the Part-145 instead of
572 endorsing individual type rating for legacy aircraft. The action constitutes changes in Part-66 and
573 Part-145 rules. These individuals should be assessed to check an adequate understanding of the
574 legacy aircraft to be maintained together with the associated organisation procedures.

575

576 RMT Action 4.2 Mutual recognition of direct approvals for type rating courses

577 The action envisages introducing mutual recognition of direct approvals for type rating courses of
578 legacy aircraft according to part-66.B.130.

579 The actions above are proposed to be implemented as rulemaking actions, as none of the other
580 possible type of actions (a safety promotion task, a focused oversight task, study/research) are not
581 suitable to meet the objective of the intervention strategy.

582 **Questions to Stakeholders**

583 *23. Please comment on scope of the action and its applicability to address the defined problem(s). If you*
584 *consider that other action(s) is/ are much better placed to address the problems, please define them.*

585 *24. Do you support the statement that this action has to be implemented as a RMT? Are other type of*
586 *actions (SPT, FOT) suitable to meet the objective of the intervention strategy?*

587 *25. Please identify the types of aircraft that would be affected by 4.1 (legacy aircraft).*

588 **6.2.3 Interfaces to be considered**

589 Not applicable

590 **6.3 Impact analysis**

591 **6.3.1 Benefit level**

592 RMT Action 4.1 Introduction of a company authorization provision in the rules for a legacy aircraft

593 The benefit of this action would be very high, because for these legacy aircraft types there are no
594 type rating training delivered by Part-147 organisation. As regards the magnitude (number) of these
595 aircrafts, there is no exact information on their numbers in the EASA MS. However, some examples
596 are A300-600 (32 aircraft, operated in EASA MS), A310 (7 aircrafts, operated in EASA MS), B747-200
597 (1 aircraft, operated in EASA MS), MD11 (14 aircrafts, operated in EASA MS), L1349).

598 Furthermore, the benefit is expected to be very high also due to the fact, that in the future there
599 would be more legacy aircraft in this case and the proposed action will mitigate the risk for
600 unavailability of the AML holder's type rating training.

601 A benefit level is considered 7 (high) with a scale from 1(very low benefit) to 10 (very high benefit)
602 (please refer to Annex II for more explanation on the benefit level).

603 RMT Action 4.2 Mutual recognition of direct approvals for type rating courses

604 This action would bring efficiency: indeed each authority would not need to approve the type rating
605 course if already approved by one EASA MS. Therefore duplication of efforts would be avoided.



606 In addition, AML holders would not need to go through type rating course in several countries,
607 avoiding an extra cost for attending each country's course.

608 A benefit level is considered 7 (high) with a scale from 1 (very low benefit) to 10 (very high benefit)
609 (please refer to Annex II for more explanation on the benefit level).

610 **Table 12 –Improvement level per type of support of the intervention strategy “Legacy aircraft issues”**

<i>Intervention Strategy 4</i>	<i>Benefit level (BL)</i>
Action 4.1 Introduction of a company authorization provision in the rules for a legacy aircraft	7
Action 4.2 Mutual recognition of direct approval of type rating course	7

611

612 **Questions to Stakeholders**

613 26. Please indicate if you agree with the benefit **justifications**. If no agreement, please justify.

614 27. Do you agree with the level of benefit of this action? Please justify your answer.

615

616 **6.3.2 Time implementation**

617 **Table 13 - Time implementation per type of support of the intervention Strategy “Legacy aircraft issues”**

<i>Intervention Strategy 4</i>	<i>Time implementation (years)</i>
Action 4.1 Introduction of a company authorization provision in the rules for a legacy aircraft	4 years (rulemaking task)
Action 4.2 Mutual recognition of direct approval of type rating course	4 years (rulemaking task)

618

619 **Questions to Stakeholders**

620 28. Please comment whether they should be a transition period for the introduction of this action? If yes,
621 how long should it be?

622 **6.3.3 Implementation cost level**

623 RMT Action 4.1 Introduction of a company authorization provision in the rules for legacy aircraft

624 Part-145 organisations will incur into additional costs related to the:

- 625 - Need to update the internal procedures
- 626 - Need to dedicate resources to assess maintenance personnel

627 However this is estimated to impact only a small number of Part-145 organisations.

628 The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be
629 noted that these hours for EASA are for a complete RMT which will include many actions and not only
630 the action mentioned here.

631 The overall cost level is considered medium 5 with a scale from 1 to 10 (very high) level of costs.



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RMT Action 4.2 Mutual recognition of direct approvals for type rating courses

The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be noted that these hours for EASA are for a complete RMT which will include many actions and not only the action mentioned here.

The overall cost level is considered low 2 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.

Table 14 – Implementation Cost level of the intervention Strategy “Legacy aircraft issues”

<i>Intervention Strategy 4</i>	<i>Implementation cost level (ICL)</i>
Overall* for Action 4.1 Introduction of a company authorization provision in the rules for a legacy aircraft	5
Action 4.2 Mutual recognition of direct approval of type rating course	2

641 *At the minimum, the overall implementation cost level for the intervention strategy shall be expressed according a
642 scale from 1 to 10 (1: very low, 10: very high). This implementation cost level shall be justified by the costs per action,
643 broken down per stakeholder.

644

Questions to Stakeholders

29. Do you agree with the estimated level of cost for this action for **Part-145 organisations**? Please justify, supported with quantification of your assessment: e.g. it is said above “the Part-145 organisations will be required to make one-off costs to change their procedures in order to accommodate the change” → What is the workload to change these procedures? Are there other cost factors than the procedures to change?

30. What is the percentage of Part-145 organisations that will be affected by the significant costs mentioned?

654



655 **6.4 Summary of decision-criteria for the intervention strategy**

656 **Table 15 – Summary of decision-criteria of the intervention Strategy “Legacy aircraft issues”**

Action	Benefits (Improvement Level based on a scale from 1 –low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 1 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Action 4.1 Introduction of a company authorization provision in the rules for a legacy aircraft	7	5	1.4	2018 4 year	B	RMT
Action 4.2 Mutual recognition of direct approvals for type rating courses	7	2	3.5	2018 4 year	B	RMT

657 **7 Intervention strategy 5 - On the job training (OJT) issues**

658 Driver: Efficiency/ proportionality and level-playing field
 659 Owner FS 1.1 Maintenance & Production Standardisation Section

660 **7.1 What is the problem?**

661 The intervention strategy addresses 2 major issues with the OJT:

- 662 1. The OJT requirements are often not proportionate to achieve the objective of the OJTs:
- 663 - OJT program cannot be feasible in approved maintenance organization (AMO) having
 - 664 limited activities. The OJT programme is sometimes felt as too ambitious and takes
 - 665 too much time due to the non-availability of tasks qualifying for the OJT programme;
 - 666 - The rule does not clarify whether OJT is required for the 1st type rating in a “C”
 - 667 category.
 - 668 - Too many difference in implementation among MS.
- 669 2. The OJT requirements are often not proportionate to achieve the objective of the OJTs
- 670 carried out in an AMO located outside Europe:
- 671 - The approval of OJT carried out in an AMO located outside Europe, poses some
 - 672 difficulties as the EASA approves a MOE, which cannot cover the OJT programme
 - 673 (EASA is not a licensing authority);
 - 674 - The rule does not give requirement to recognize a previous significant experience for
 - 675 expert candidates applying for the first type rating in the license;

676 *How important is the problem? How could it evolve?*

677 The overall objective of the OJT may give the perception that it is an unnecessary administrative

678 burden in cases where the candidate has extensive experience. Additionally different implementation

679 of OJT among the Member States have been reported that may impact an standardised approach.



680 In some cases it is impossible to carry out the OJT program and the rule does not assist to find a
681 solution. This causes frustration for the AML holders, after the accomplishment of the type rating
682 training, because without OJT the endorsement of the first type rating in the license is not allowed.

683 7.2 Purpose and description of the intervention strategy

684 7.2.1 Which objective(s) for the Intervention strategy?

685 The interventions strategy is aimed at achieving two objectives:

- 686 • To proportionate the OJT system to the end user in a more flexible way.
- 687 • To revise and clarify the OJT requirement to fulfil the OJT objective in a more flexible way.

688 7.2.2 What is the description of the intervention strategy?

689 All actions below contribute to the objectives of the intervention strategy.

690

691 RMT Action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective 692 in a more flexible way

693 The action will redefine the structure of the OJT, while introducing requirements to fulfil the objective
694 in a more flexible way. This could be achieved through introduction of a modular OJT carried out in
695 different organisations, for example: splitting the OJT program in two modules:

- 696 - A Line Maintenance level module; and
- 697 - A Base maintenance level module.

698 The OJT is considered terminated when both modules are carried out. This will improve the
699 workload of the NAA to approve and control the modules, but the existence of a personal AML log
700 book proposed in action 2.5 would facilitate the traceability and the oversight.

701

702 RMT Action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145

703 The action will remove the OJT from Part-66 and put it under the Part-145 shifting it from licence to
704 company authorisation. The AML holder will get the authorisation in the company they work for. The
705 company authorisation is not part of the license, so not mutually recognised. In addition, there will
706 be a mechanism put in place to recognise the past OJT acquainted, so the AML holder would not be
707 required to repeat the OJT in the new employment place.

708

709 RMT Action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 710 (alternative to Action 5.2)

711 In addition to the existing rules, the action will introduce the following flexibility in the OJT in the
712 Part-147 approved training organisations (ATO): to approve the OJT to the ATO. The ATO will have
713 their scope extended to the OJT and approved by the competent authority that issued the ATO. The
714 ATO will provide the OJT by their own means or by subcontracting to other approved organizations
715 (Part-145). When the student completes the OJT, the ATO will issue the type training certificate that
716 will be recognised by all NAAs and the student can get the endorsement by the authority that issued
717 the AML.

718

719 All actions above are proposed to be implemented as rulemaking actions, as none of the other
720 possible type of actions (a safety promotion task, a focused oversight task, study/research) are not
721 suitable to meet the objectives of the intervention strategy.

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724

Questions to Stakeholders

725

31. Please comment on scope of each action and its applicability to address the defined problem(s). If you consider that other actions are much better placed to address the problems, please define them.

726

727

32. Do you support the statement that all actions have to be implemented as a RMT? Are other type of actions (SPT, FOT) suitable to meet the objectives of the intervention strategy?

728

729

7.2.3 Interfaces to be considered

730

Interfaces and protocols between approved training organization Part-147 and approved maintenance organization Part-145 should be established.

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732

7.3 Impact analysis

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7.3.1 Benefit level

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The benefit of each action is assessed in terms of impact for the whole system, using the scale in Annex II. Therefore, for instance there might be a slight increase between the benefit of one action and the benefit of another (e.g. a scale 5 for an action with medium benefit and a scale 6 for another action which would mean that there is a slight improvement in the level of benefit).

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RMT Action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way

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The benefit is expected to be at a medium level because it introduces flexibility to approve an OJT and improves the suitability of the OJT. The OJT can be split in modules that can be carried out in different Part-145 AMOs with adequate activities. This may lead to better preparation of licence holders and to open the market for organisations to perform "modular" OJT. The OJT could be carried out more feasible in cases of maintenance organisations with limited activities. However this option might increase the complexity of the system. A benefit level is considered 5 (medium) with a scale from 1 (very low benefit) to 10 (very high benefit) (please refer to Annex II for more explanation on the benefit level).

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RMT Action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145

751

The same competent authority approves the Part-145 AMO and the OJT so there is no conflict having students under different (license) authorities performing the same OJT in the same organisation. The company authorisation is not recognised, but it is expected that when moving from one AMO to another, the need of OJT will be reduced to get the new company authorisation. The benefit is however low, as compared to action 5.3, because there will be a change in the type rating system, while in action 5.3 we are not changing the current type training system. A benefit level is considered 4 (low to medium) with a scale from 1 (very low benefit) to 10 (very high benefit) (please refer to Annex II for more explanation on the benefit level).

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RMT Action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 (alternative to Action 5.2)

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The training certificate will be recognised by all NAAs and the student can get the endorsement by the authority that issued the AML. The AMTO will have further management activities and will get more business. The authority issuing the AML will not have to approve the OJT for a single AML holder

763

764



765 when the Part-147 has this privilege. The set-up will be similar to the one already existing today for
 766 type training: two routes, the Part-147 organisation having the TRT approved or the direct approval
 767 by the competent authority of the AML holder. The current type rating system is not changed. A
 768 benefit level is considered 7 high with a scale from 1 (very low benefit) to 10 (very high benefit)
 769 (please refer to Annex II for more explanation on the benefit level).

770 **Table 16 –Improvement level per type of support of the intervention strategy “On the job training (OJT) issues”**

<i>Intervention Strategy 5</i>	<i>Benefit level (BL)</i>
Action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way	5
Action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145	4
RMT Action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 (alternative to Action 5.2)	7

771

Questions to Stakeholders

772
 773 33. Please indicate if you agree with the benefit **justifications** for each action. If no agreement, please
 774 justify.

775 34. Do you agree with the variations of the benefits in the table above?

776

777 **7.3.2 Time implementation**

778 The time implementation for each action is assessed below.

779 **Table 17 - Time implementation per type of support of the intervention Strategy “On the job training (OJT) issues”**

<i>Intervention Strategy 5</i>	<i>Time implementation (years)</i>
Action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way	RMT -4 years; after rules are place a transition period for new OJT implementation
Action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145	RMT -4 years; after rules are place a transition period for the existing licenses to align with the new system including the approval of the company authorisation.
RMT Action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 (alternative to Action 5.2)	RMT -4 years; after rules are place a transition period for the approval of the (type) OJT to the Par-147 that apply for it.

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Questions to Stakeholders

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35. Please comment whether they should be a transition period for each of these actions? If yes, how long should it be for each action?

783

784

7.3.3 Implementation cost level

785

RMT Action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way

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The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be noted that these hours for EASA are for a complete RMT which will include many actions and not only the action mentioned here.

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790

The costs for Part-145 are expected to be low and would consist of revising the structure of the OJT.

791

As regards the competent authorities, they would have more workload to approve the OJT modules in different organisations and to coordinate the whole process of approvals for the same OJT.

792

793

AML holders might face additional costs in case the cost of separate modules fees would be higher than the one fee for the whole training.

794

795

The overall cost level is considered medium 6 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.

796

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RMT Action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145

799

The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be noted that these hours for EASA are for a complete RMT which will include many actions and not only the action mentioned here.

800

801

802

Part-145 organisations will incur low cost to define the OJT and to approve the company authorisation.

803

804

For the competent authorities there will be little increase in their workload for the oversight of Part-145 organisations. Negative impact will incur for the AML holder who are not employed by Part-145. They need to find a way to finance the OJT.

805

806

807

The population of the affected AML would be very highly impacted, as the action will be applicable for all European and non-European AML holders.

808

809

The overall cost level is considered medium 5 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.

810

811

812

RMT Action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 (alternative to Action 5.2)

813

814

The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be noted that these hours for EASA are for a complete RMT which will include many actions and not only the action mentioned here.

815

816

817

The Part-147 organisations will incur medium level cost to define the OJT, apply for the approval and be audited by the competent authority. They also will increase its management activities to manage the OJT, but this extra cost will be paid by the student. In addition, Part-147 organisations might face challenges in efficiently coordinating with and subcontracting Part-145 organisations: this could lead to higher costs for Part-147 organisations.

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819

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822 For the competent authorities it is expected to have a medium level increase in their workload in
 823 terms of handling the applications, audits before the approval and small increase in the oversight of
 824 the Part-147.

825 The student (if not paid by the Part-145 they work for) will have to assume the extra cost of the Part-
 826 147 organisation.

827 The overall cost level is considered medium 5 with a scale from 1 (very low/negligible costs) to 10
 828 (very high) level of costs.

829

830

Table 18 – Implementation Cost level of the intervention strategy “On the job training (OJT) issues”

<i>Intervention Strategy 5</i>	<i>Implementation cost level (ICL)</i>
Overall* for action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way	6
Overall* for action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145	5
Overall* for action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 (<i>alternative to Action 5.2</i>)	5

831 *At the minimum, the overall implementation cost level for the intervention strategy shall be expressed according a
 832 scale from 1 to 10 (1: very low, 10: very high). This implementation cost level shall be justified by the costs per action,
 833 broken down per stakeholder.

834

835

Questions to Stakeholders

36. *Do you agree with the estimated level of cost for each action? Please justify, supported with quantification of your assessment.*

836

837

838



839 **7.4 Summary of decision-criteria for the intervention strategy**

840 **Table 19 – Summary of decision-criteria of the intervention strategy “On the job training (OJT) issues”**

Action	Benefits (Improve ment Level based on a scale from 1 – low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 1 –low to 10 – very high)	Cost- Effectiveness	Start and Implementation time (years)	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way	5	6	0.83	2018 4 years RMT	B	RMT
Action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145	4	5	0.8	2018 4 years RMT	B	RMT
RMT Action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 (alternative to Action 5.2)	7	5	1.4	2018 4 years RMT	B	RMT

841 **8 Intervention strategy 6 - Examination cheating and fraud / conflict of interest within Part-**
842 **147 organisations**

843 Driver: Safety
844 Owner FS 1.1 Maintenance & Production Standardisation Section

845 **8.1 What is the problem?**

846 The intervention strategy addresses the issues with the examination cheating and fraud/conflict of
847 interest within Part-147 organisations. According to the feedback and the assessment, presented in
848 the evaluation report for the maintenance licensing system and the maintenance training
849 organisations, the likelihood of fraud or cheating is widely acknowledged as many fraud cases,
850 whistle-blower cases, have been noted or reported.

851 This intervention strategy is driven by safety taking into consideration the potential safety risks of
852 inadequate AML holders competence.

853 The biggest case (HATA) of massive fraud started when, after an Agency Standardisation Inspection
854 and the raising of a class-D finding, the Hellenic Civil Aviation Authority (HCAA) revoked the Part-147
855 maintenance training organisation approval of the Hellenic Aviation Training Academy (HATA),
856 EL.147.0007, because of alleged examination fraud at the organisation.

857 On reception of the notice of revocation²⁵ the EASA addressed it by issuing the EASA SIB 2014-32.

²⁵ This refers to the case where certificates for which the Commission decided, in accordance with art. 11.2 of Reg. (EC) 216/2008, that they do not comply with Reg. (EU) 1321/2014 and that the recognition ceased to apply. Further reference: <https://eur-lex.europa.eu/legal-content/EN/TXT/?qid=1525687102448&uri=CELEX:32016D2357>



858 The Commission Decision (EU) 2016/2357 declared the lack of effective compliance with Reg (EC)
859 216/2008 and its implementing rules of the Certificates of Recognition for basic knowledge
860 examination on technical modules issued by HATA as well as the Part-66 aircraft maintenance licenses
861 issued by competent authorities on the basis of these certificates.

862 A three month long reassessment of the documentation provided by applicants for Part-66 licenses
863 including technical modules issued by HATA was necessary.

864 70.000 files were checked by 38 countries in order to find over 500 licences with HATA certificates
865 resulting in suspension or revocation of more than 350 licences. In total possibly 2500 persons were
866 affected with over 15.000 exams.

867 At present this was the largest case but smaller cases happen on at least half of the EASA States.
868 While most of them have a small impact on the licensing activity (exclusion of an invigilator, AMTO
869 issuing CoR without being approved for such training...) the system in general is affected.

870 Credibility in the maintenance training system can be heavily impacted by the frauds and corporate
871 culture to cheat.

872 *How important is the problem? How could it evolve?*

873 The EASA Member States have ensured an active vigilance to detect and correct the cases of fraud
874 and cheating; however, as the AML provide an advantage to the holder in terms of access to the job
875 market the tendency is for the fraud/cheating to increase unless appropriate measures are put in
876 place and a constant vigilance is necessary to detect new cases as well new fraudulent practices as
877 soon as possible. This could lead to important safety concerns related to potential occurrences
878 (incidents/accidents) due to inadequate competence of AML holders.

879 **8.2 Purpose and description of the intervention strategy**

880 **8.2.1 Which objective(s) for the Intervention strategy?**

881 The interventions strategy is aimed at:

- 882 - enhancing the robustness of the system
- 883 - mitigate the risk of frauds and cheating which could lead to potential safety risks

884 **8.2.2 What is the description of the intervention strategy?**

885 All actions below support the objective of the intervention strategy.

886

887 RMT Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in
888 Part-147 organisations

889 A sample of students from one AMTO will be subject to an assessment to check if their level of
890 knowledge is adequate. The aim is to detect if the AMTO is issuing certificates to students not having
891 the necessary knowledge or practical skills. The action constitutes changes in the Part-147 rules.

892

893 RMT Action 6.2 Establish an European centralized questions database (ECQB) and make it use on
894 voluntary basis for the Part-147 organisations

895 The establishment of a central database of questions (ECQB), similar to the one already existing for
896 pilots, will make available a single source of questions. If the use is voluntary the benefits will depend



897 on the AMTOs that will use it. The access to the questions will only be at EASA and avoid that they
898 are made available to the students before the exam.

899
900 RMT Action 6.3 Establish an European centralized questions database (ECQB) and make its use
901 compulsory for all Part-147 organisations (**alternative to action 6.2**)

902 The establishment of a central database of questions (ECQB) similar to the one already existing for
903 pilots will make available a single source of questions. If the use is compulsory for all the AMTOs it
904 will ensure that the questions for the exams are not given to the students before the exam. Having a
905 single database of question will also avoid duplication of efforts by the different AMTOs having to
906 develop each of them its own database and will ensure that the level of the questions is uniform in
907 all the exams run using the system. The details on the design of the ECQB would be defined at a later
908 stage.

909
910 All actions above are proposed to be implemented as rulemaking actions, as none of the other
911 possible type of actions (a safety promotion task, a focused oversight task, study/research) are not
912 suitable to meet the objectives of the intervention strategy.

913
914 FOT Action 6.4 Focused oversight on cases of fraud
915 Stress the problems to the NAAs and add specific questions in the NAAs and EASA audit checklist and
916 collect data on the actual cases of fraud.

917
918 SPT Action 6.5 Safety promotion on preventing, detecting and mitigating fraud cases in Part -147
919 organisations
920 The action includes organisation of workshops, discussions with the NAAs/industry on how to
921 prevent, detect and mitigate fraud cases. The scope and places of the workshops (in EASA
922 headquarter and/or in each EASA MS) will be further defined.

923

924 **Questions to Stakeholders**

925 *37. Please comment on scope of each action and its applicability to address the defined problem(s). If you*
926 *consider that other actions are much better placed to address the problems, please define them.*

927 *38. Do you support the kind of actions as proposed? Would you propose other type of actions instead of*
928 *the proposed ones suitable to meet the objectives of the intervention strategy?*

929

930 **8.2.3 Interfaces to be considered**
931 Not applicable

932 **8.3 Impact analysis**

933 **8.3.1 Benefit level**
934 The benefit of each action is assessed in terms of impact for the whole system, using the scale in
935 Annex II. Therefore, for instance there might be a slight increase between the benefit of one action
936 and the benefit of another (e.g. a scale 5 for an action with medium benefit and a scale 6 for another
937 action which would mean that there is a slight improvement in the level of benefit).

938



939 RMT Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in
940 Part-147 organisations
941 By performing this cross check, the competent authority will gain an accurate perception of the actual
942 level of knowledge of the students in a given organisation. The organisations will also be discouraged
943 to use fraud practices as they will be easily detected by this extra independent assessment. The
944 benefit of this action is that we will have better detection of the potential fraud cases and avoid
945 potential safety risks. A benefit level is considered 7 high with a scale from 1 (very low benefit) to 10
946 (very high benefit) (please refer to Annex II for more explanation on the benefit level).

947
948 RMT Action 6.2 Establish an European centralized questions database (ECQB) and make it use on
949 voluntary basis for the Part-147 organisations
950 The voluntary use will ensure the only part of these benefits that will be limited to the organisations
951 using it and maintain the potential differences of level as they exist today. The introduction of this
952 database could contribute to the mitigation of potential occurrences related to inadequate
953 competence of AML holder. A benefit level is considered 6 medium to high with a scale from 1 (very
954 low benefit) to 10 (very high benefit) (please refer to Annex II for more explanation on the benefit
955 level).

956
957 RMT Action 6.3 Establish an European centralized questions database (ECQB) and make its use
958 compulsory for all Part-147 organisations (*alternative to action 6.2*)
959 The compulsory use will ensure the maximum of these benefits. The introduction of this database
960 could contribute to the mitigation of potential occurrences related to inadequate competence of AML
961 holder, even more than action 6.2 considering that benefits will be achieved in all the exams. A benefit
962 level is considered high to very high 8 with a scale from 1 (very low benefit) to 10 (very high benefit)
963 (please refer to Annex II for more explanation on the benefit level).

964
965 FOT Action 6.4 Focused oversight on cases of fraud
966 The benefit level is not assessed, as it could not be done before the action is implemented. It is
967 suggested that the benefit is assessed after the implementation of the action with the support of
968 monitoring indicators (ex-post assessment).

969
970 SPT Action 6.5 Safety promotion on preventing, detecting and mitigating fraud cases in Part -147
971 organisations
972 The benefit level is not assessed, as it could not be done before the action is implemented. It is
973 suggested that the benefit is assessed after the implementation of the action with the support of
974 monitoring indicators (ex-post assessment).



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Table 20 –Improvement level per type of support of the intervention strategy “Examination cheating and fraud / conflict of interest within Part-147 organisations”

<i>Intervention Strategy 6</i>	<i>Benefit level (BL)</i>
Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in Part-147 organisations	7
Action 6.2 Establish an European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations	6
Action 6.3 Establish an European centralized questions database (ECQB) and make its use compulsory for all Part-147 organisations (<i>alternative to action 6.2</i>)	8

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Questions to Stakeholders
39. Please indicate if you agree with the benefit justifications for each action. If no agreement, please justify.
40. Do you agree with the variations of the benefits in the table above?

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985 **8.3.2 Time implementation**

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The time implementation for each action is assessed below.

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Table 21 - Time implementation per type of support of the intervention Strategy “Examination cheating and fraud / conflict of interest within Part-147 organisations”

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<i>Intervention Strategy 6</i>	<i>Time implementation (years)</i>
Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in Part-147 organisations	RMT -4 years; after rules are place a transition period for the competent authorities to establish the assessments and start performing them. This transition period will be at least one year.
Action 6.2 Establish an European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations	RMT -4 years
Action 6.3 Establish an European centralized questions database (ECQB) and make its use compulsory for all Part-147 organisations (<i>alternative to action 6.2</i>)	RMT -4 years
Action 6.4 Focused oversight on cases of fraud	1 year
Action 6.5 Safety promotion on preventing, detecting and mitigating fraud cases in Part -147 organisations	1 year

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Questions to Stakeholders

41. Please comment whether they should be a transition period for each of these actions? If yes, how long should it be for each action?

42. Please comment on the implementation time for each action.

8.3.3 Implementation cost level

RMT Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in Part-147 organisations

The costs for EASA are as for a standard RMT (ca 1200 hours over 4 years per 1 RMT). It should be noted that these hours for EASA are for a complete RMT which will include many actions and not only the action mentioned here.

The competent authority will have to establish the procedures, facilities and staff necessary to carry out the assessment and analyse the results. The workload is expected to be at medium to high level for the CA. However, this workload might be slightly decreased by the reduction of extra audits. Overall, the workload for the competent authorities is estimated at a medium level.

The impact in the surveillance of the organisation will be negligible. The questions to test the students should be the same among all EU MS, because it will ensure consistency and coherence of the quality of this system.

The overall cost level is considered medium 5 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.

RMT Action 6.2 Establish an European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations

The estimate of cost for the Part-66 and Part-147 potential ECQB (250 000 euro) comes from the EASA ECQB for pilots:

- The cost provided by SM 3.3 only covers the creation and maintenance of a question bank, using only simple questions (no essays). The assumption is that 1,500 new questions are developed and 2,000 existing questions are reviewed each year.

- Staff: 3 Managers, 1 Assistant and 1 Project coordinator.
- Remuneration of external experts for writing questions: 150,000 €
- License fees for IT tools: 55,200 €

- The IT budget is not included in the cost figures provided as it comes out of EASA IT's budget not SM 3.3.

- The EASA ECQB figures do not include any budget for exam delivery, but it can be assumed that it would require about the same number of staff etc. as for the database maintenance.

- Staff: 3 Managers, 1 Assistant and 1 Project coordinator.

The creation and maintenance of the database will be the same regardless of the number of users and exams run, so if the use is voluntary and only a few organisations use it, the relative cost for exams will be high.

If it is used also by NAAs, this will decrease the cost per exam as the database will be the same. The costs for EASA might be mitigated, if EASA set up a charge/fee for the use of the system by the Part-147 organisations.

The overall cost level is considered medium 5 with a scale from 1 (very low/negligible costs) to 10 (very high) level of costs.



1035 RMT Action 6.3 Establish an European centralized questions database (ECQB) and make its use
 1036 compulsory for all Part-147 organisations (*alternative to action 6.2*)
 1037 The figures for cost are the same as in action 6.2, but if the use is compulsory the cost per exam can
 1038 be estimated using the number of existing AMTOs that will have to use it.
 1039 If it is used also by NAAs this will decrease the cost per exam as the database will be the same.
 1040 The overall cost level is considered medium 5 with a scale from 1 (very low/negligible costs) to 10
 1041 (very high) level of costs.
 1042
 1043 FOT Action 6.4 Focused oversight on cases of fraud
 1044 Low cost/workload for the EASA and NAAs to add these specific questions and to analyse them. The
 1045 overall cost level is considered low 3 with a scale from 1 (very low/negligible costs) to 10 (very high)
 1046 level of costs.
 1047
 1048 SPT Action 6.5 Safety promotion on preventing, detecting and mitigating fraud cases in Part -147
 1049 organisations
 1050 The cost is to be estimated in a workshop or series of workshops to explain the problems and the
 1051 added questions to systematically collect the data. The cost of the modification of the checks list and
 1052 its impact is negligible. The overall cost level is considered low 3 with a scale from 1 (very
 1053 low/negligible costs) to 10 (very high) level of costs.
 1054

1055 **Table 22 – Implementation Cost level of the Intervention strategy” Examination cheating and fraud / conflict of interest within**
 1056 **Part-147 organisations”**

<i>Intervention Strategy 6</i>	<i>Implementation cost level (ICL)</i>
Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in Part-147 organisations	5
Action 6.2 Establish an European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations	5
Action 6.3 Establish an European centralized questions database (ECQB) and make its use compulsory for all Part-147 organisations (<i>alternative to action 6.2</i>)	5
Action 6.4 Focused oversight on cases of fraud	3
Action 6.5 Safety promotion on preventing, detecting and mitigating fraud cases in Part -147 organisations	3

1057 *At the minimum, the overall implementation cost level for the intervention strategy shall be expressed according a
 1058 scale from 1 to 10 (1: very low, 10: very high). This implementation cost level shall be justified by the costs per action,
 1059 broken down per stakeholder.

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1061 **Questions to Stakeholders**

1062 43. Do you agree with the estimated level of cost for each action? Please justify, supported with
 1063 quantification of your assessment.

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1065 **8.4 Summary of decision-criteria for the intervention strategy**

1066 **Table 23 – Summary of decision-criteria of the Intervention Strategy” Examination cheating and fraud / conflict of interest within**
 1067 **Part-147 organisations”**

Action	Benefits (Improvement Level based on a scale from 1 – low to 10 – very high)	Costs (Implementation Cost Level based on a scale from 1 –low to 10 – very high)	Cost-Effectiveness	Start and Implementation time (years)	Priority Type (Strategic A, Standard B, Regular Update C)	Action Type (Rule, SP, Res, Focussed oversight)
Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in Part-147 organisations	7	5	1.4	2018 5 years	B	RMT
Action 6.2 Establish an European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations	6	5	1.2	2018 4 years RMT	B	RMT
Action 6.3 Establish an European centralized questions database (ECQB) and make its use compulsory for all Part-147 organisations (alternative to action 6.2)	8	5	1.6	2018 4 years RMT	B	RMT
Action 6.4 Focused oversight on cases of fraud		3	na	2019 1 year	B	FOT
Action 6.5 Safety promotion on preventing, detecting and mitigating fraud cases in Part-147 organisations		3	na	2019 1 year	B	SPT

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1070 **9 Conclusions**

1071 **9.1 Comparison of actions**

1072 **Table 24 - Comparison of actions**

<i>Intervention strategy/Action</i>	<i>Benefits</i>	<i>Costs</i>	<i>Cost-Effectiveness</i>	<i>Implementation time (years)</i>	<i>Priority Type</i>	<i>Action Type</i>
Intervention strategy 1 Action 1.1: Study to identify the AML categories that may need to be deleted, merged or created	na	3	na	1 year	B	Study
Intervention strategy 2 Action 2.2 Introducing Competency Based training in maintenance system	7	5	1.4	5 years	B	RMT
Intervention strategy 2 Action 2.3 Improving basic knowledge in maintenance system (alternative to action 2.2 if it will not be taken)	7	8	0.9	5 years	B	RMT
Intervention strategy 2 Action 2.4 Introducing apprenticeship in Part-145 organisations	4	5	0.8	5 years	B	RMT
Intervention strategy 2 Action 2.5 Introducing a personal AML log book in maintenance system	5	8	0.6	4 years	B	RMT
Intervention strategy 2 Action 2.6 Transfer the Basic Modules from the Implementing Rules (Appendix I) to AMC material.	6	2	3.0	4 years	B	RMT
Intervention strategy 3 Action 3.1 Extending the training needs analysis to the practical element in the type rating	7	5	1.4	5 years	B	RMT
Intervention strategy 3 Action 3.2 Harmonisation with ICAO standards and guidelines on CBT for practical training	6	5	1.2	5 years	B	RMT
Intervention strategy 3 Action 3.3 Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered	7	2	3.5	4 years	B	RMT
Intervention strategy 4 Action 4.1 Introduction of a company authorization	7	5	1.4	4 year	B	RMT



<i>Intervention strategy/Action</i>	<i>Benefits</i>	<i>Costs</i>	<i>Cost-Effectiveness</i>	<i>Implementation time (years)</i>	<i>Priority Type</i>	<i>Action Type</i>
provision in the rules for a legacy aircraft						
Intervention strategy 4 Action 4.2 Mutual recognition of direct approval of type rating course	7	2	3.5	4 year	B	RMT
Intervention strategy 5 Action 5.1 Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way	5	6	0.83	4 years RMT	B	RMT
Intervention strategy 5 Action 5.2 Introducing mechanisms for flexibility in the on the job training in Part-145	4	5	0.8	4 years RMT	B	RMT
Intervention strategy 5 RMT Action 5.3 Introducing mechanisms for flexibility in the on the job training in Part-147 (alternative to Action 5.2)	7	5	1.4	4 years RMT	B	RMT
Intervention strategy 6 Action 6.1 Introducing an appropriate NAA final assessment/performance based monitoring in Part-147 organisations	7	5	1.4	5 years	B	RMT
Intervention strategy 6 Action 6.2 Establish an European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations	6	5	1.2	4 years RMT	B	RMT
Intervention strategy 6 Action 6.3 Establish an European centralized questions database (ECQB) and make its use compulsory for all Part-147 organisations (alternative to action 6.2)	8	5	1.6	4 years RMT	B	RMT
Intervention strategy 6 Action 6.4 Focused oversight on cases of fraud	na	3	na	1 year	B	FOT
Intervention strategy 6 Action 6.5 Safety promotion on preventing, detecting and mitigating fraud cases in Part -147 organisations	na	3	na	1 year	B	SPT

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1075 **9.2 Selected actions**

1076 An indicative priority order based upon the cost effectiveness can be found below:

PIA score ²⁶	Intervention strategy (IS)	Action	Title	Driver	Benefit Level	Cost Effectiveness	Priority Type	Action type
B3.5	IS 3	Action 3.3	Introduce a requirement for an adequate level of knowledge of the language in which the training is delivered.	Level – playing field	7	3.5	Standard	RMT. 0544
B3.5	IS 4	Action 4.2	Mutual recognition of direct approval of type rating course	Efficiency/ proportionality	7	3.5	Standard	RMT. 0255 and changes in Part-145
B3	IS 2	Action 2.6	Transfer the Basic Modules from the Implementing rules (Appendix I) to AMC material.	Efficiency/ proportionality	6	3.0	Standard	RMT.0255
B1.6	IS 6	Action 6.3	Establish an European centralized questions database (ECQB) and make its use compulsory for all Part-147 organisations <u>(alternative to action 6.2)</u>	Safety	8	1.6	Standard	RMT.0544
B1.4	IS 4	Action 4.1	Introduction of a company authorization provision in the rules for a legacy aircraft	Efficiency/ proportionality	7	1.4	Standard	RMT. 0255 and changes in Part-145
B1.4	IS 2	Action 2.2	Introducing Competency Based training in maintenance system	Efficiency/ proportionality and Level-playing field	7	1.4	Standard	RMT.0255 and RMT.0544
B1.4	IS 3	Action 3.1	Extending the training needs analysis to the practical element in the type training	Efficiency/ proportionality	7	1.4	Standard	RMT.0255
B1.4	IS 5	Action 5.3	Introducing mechanisms for flexibility in the on the job training in Part-147 <u>(alternative to Action 5.2)</u>	Efficiency/ proportionality and Level-playing field	7	1.4	Standard	RMT.0255 and RMT.0544
B1.4	IS 6	Action 6.1	Introducing an appropriate NAA final assessment/performance based monitoring in Part-147 organisations	Safety	7	1.4	Standard	RMT.0544

²⁶ The PIA score is indicating if the tasks is linked to a strategic priority (A), standard priority (B) or a regular update task (C). The numerical figure is the cost-effectiveness score.



B1.2	IS 3	Action 3.2	Harmonisation with ICAO standards and guidelines on CBT for practical training.	Efficiency/ proportion ality and Level- playing field	6	1.2	Standard	RMT.0255 and RMT.0544
B1.2	IS 6	Action 6.2	Establish a European centralized questions database (ECQB) and make it use on voluntary basis for the Part-147 organisations.	Safety	6	1.2	Standard	RMT.0544
na	IS 1	Action 1.1	Study to identify the AML categories that may need to be deleted, merged or created	Efficiency/ proportion ality	na	na	Standard	Study
na	IS 6	Action 6.4	Focused oversight on cases of fraud	Safety	na	na	Standard	Focused Oversight Task (FOT)
na	IS 6	Action 6.5	Safety promotion on preventing, detecting and mitigating fraud cases in Part -147 organisations	Safety	na	na	Standard	Safety Promotion task (SPT)

1077 9.3 Discarded actions

1078 The following actions are proposed to be discarded, because they have a negative cost-effectiveness, e.g.
1079 costs are higher than the benefits. The table is indicative and is presented for consideration and validation.

Action	Title	Driver	Benefit Level	Cost level	Cost Effectiveness	Action type
Action 2.3	Improving basic knowledge in maintenance system <i>(alternative to action 2.2 if not CBT action will be taken)</i>	Efficiency/ proportion ality and Level playing field	7	8	0.9	RMT
Action 5.1	Redefining the structure of the OJT to introduce requirements to fulfil the objective in a more flexible way	Efficiency/ proportion ality and Level playing field	5	6	0.8	RMT
Action 2.4	Introducing apprenticeship in Part-145 organisations	Efficiency/ proportion ality and Level playing field	4	5	0.8	RMT
Action 5.2	Introducing mechanisms for flexibility in the on the job training in Part-145	Efficiency/ proportion ality and Level playing field	4	5	0.8	RMT



Action 2.5	Introducing a personal AML log book in maintenance system	Efficiency/ proportion ality	5	8	0.6	RMT
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1081 **10 Next steps**

1082 The indicators presented above will support the prioritisation of:

- 1083 - The elements to include in the RMT.0255 and RMT.0544
- 1084 - The actions in the EPAS 2019-2023 (namely for the 3 candidate actions on FOT, STP and RES)

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1086 Following the comments received from the Advisory Bodies on this PIA the updated list of prioritised
1087 elements and actions (with respective justifications) will be included in the EPAS 2019-2023.

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1089 **11 Appendices**

1090 **11.1 Appendix 1 – List of available documents**

1091 **Table 25 – List of available documents**

Document	Title
1	Evaluation report on maintenance licencing system and the maintenance training organisations

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1093 **11.2 Appendix 2 – Scale for measuring the benefit level**

1094 **Efficiency/Proportionality and Level Playing field**

1095 The benefit of each action is assessed in terms of impact for the whole system, using the scale in
 1096 Annex II. Therefore, for instance there might be a slight increase between the benefit of one action
 1097 and the benefit of another (e.g. a scale 5 for an action with medium benefit and a scale 6 for another
 1098 action which would mean that there is a slight improvement in the level of benefit). Where no
 1099 explanation is provided, the value of the score should be interpreted as slight improvement compared
 1100 to lower score (or slightly less efficient then above score).

1101 **Table 26 – Scale of measuring the benefit level in the intervention strategies/Efficiency and Proportionality**

Score	Title	explanation
1	Inefficient Part-66/Part-147 regulatory framework	The system is too complex and requests a lot of time, efforts and resources to be changed. There is a high level of maintenance errors due to insufficient basic knowledge of the maintenance licence holders. Inefficiencies in the type rating training issues. The OJT requirements are not proportionate. There is a duplication of efforts due to the lack of mutual recognition of OJT and type rating courses directly approved by a Member State. The efficiency is hampered by many noted cases of fraud, cheating and conflict of interest within Part-147 organisations.
2		
3	Low efficiency/level playing field in Part-66/Part-147 regulatory framework	The efficiency of the system is low, the regulatory framework is complex and demanding. There is a significant level of maintenance errors due to insufficient basic knowledge of the maintenance licence holders. Some inefficiencies in the type rating training issues are existing. The OJT requirements are often not proportionate. Low level playing field due to lack of mutual recognition of OJT and type rating courses directly approved by a Member State. Unacceptable level of cases of fraud, cheating and conflict of interest within Part-147 organisations.
4		
5	Medium level of efficiency/level playing field in Part-66/Part-147 regulatory framework	The efficiency of the system is improved, but still not highly efficient. The level of maintenance errors is minimised with some improvements in the basic knowledge and type rating training. The information for issuance and amendment of the licences in one EU database system is easily retrievable and accessible. The fraud/conflict of interest cases are minimised, but there is still a risk.
6		



7	High level of efficiency/ level playing field in Part-66/Part-147 regulatory framework	The efficiency of the system is highly improved. The Part-66 AML categories/sub-categories will be simplified, thus achieving high level of efficiency. There are almost no maintenance errors. The basic knowledge and type rating training is improved. The fraud/conflict of interest cases are significantly minimised.
8		
9	Very high level of efficiency/ level playing field in Part-66/Part-147 regulatory framework	The system is simplified and achieve very high level of efficiency and level playing field. The level of maintenance errors is minimised due to better competency based training of the basic knowledge and type rating training. The OJT requirements are proportionate and promote a level playing field. The system is very efficient due to mutual recognition of OJT and type rating courses directly approved by a Member State. No fraud/conflict of interest cases.
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Safety

Table 27 – Scale of measuring the benefit level in the intervention strategies/Safety

Score	Title	explanation
1	Very high safety risk related to Examination cheating and fraud / conflict of interest within Part-147 organisations	Inadequate competence of AML holders as a result of examination cheating and fraud/conflict of interest could lead to high safety risks.
2		
3	High safety risk related to Examination cheating and fraud / conflict of interest within Part-147 organisations	Risk slightly mitigated.
4		
5	Medium safety risk related to Examination cheating and fraud / conflict of interest within Part-147 organisations	Risk partially mitigated.
6		
7	Low safety risk related to Examination cheating and fraud / conflict of interest within Part-147 organisations	Important part of the risk mitigated.
8		
(9) 10	(almost) No safety risk related to Examination cheating and fraud / conflict of interest within Part-147 organisations	Risk (almost) fully mitigated.

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